ITEM No ...11......

- REPORT TO: POLICY AND RESOURCES COMMITTEE 28 SEPTEMBER 2020
- REPORT ON: UPDATED CAPITAL PLAN 2020-2025– GENERAL SERVICES & HOUSING HRA
- REPORT BY: EXECUTIVE DIRECTOR OF CORPORATE SERVICES

**REPORT NO: 223-2020** 

# 1 PURPOSE OF REPORT

1.1 To provide elected members with the background information and details of the Council's General Services and Housing HRA Updated Capital Plan for the 5 year period 2020-2025. The Capital Plan revises the Capital Plan 2020-2025 – General Services and Housing HRA (as approved at Policy and Resources Committee 24 February 2020 (Report 61-2020, Article X refers).

#### 2 **RECOMMENDATIONS**

- 2.1 The Policy and Resources Committee is requested to:
  - 1 approve the Council's General Services and Housing HRA Updated Capital Plan for 2020-2025 attached.
  - 2 note the updated position for the 2020-2021 projected capital expenditure programmes, as at 31st August 2020.
  - 3 approve the additional expenditure, as a result of the lockdown due to COVID 19 and the additional health & safety measures now required to ensure the safety and welfare of staff on-site. The total projected additional capital expenditure for General Services projects, is £740,000. The figures are the best estimates of the additional cost, as this point in time, but will be subject to change, as the various projects progress, and more accurate costing becomes available.
  - 4 approve the funding of the aforementioned expenditure, from 2019/20 uncommitted budgets carried forward into 2020/21, and from underspends identified in 2020/21, from within the capital programme. As a result, there will be no additional financial implications, to the capital financing costs revenue budget, as a result of the inclusion of the budget to deal with the additional capital expenditure on COVID 19.
  - 5 Note that the Executive Director of Corporate Services will be reviewing the methodology and techniques used for options appraisals and evaluation of capital projects. This will be reported to committee once complete.

# 3 FINANCIAL IMPLICATIONS

- 3.1 The total gross capital investment included in the Updated Capital Plan 2020-2025 is £391m.
- 3.2 A significant portion of the Council's capital expenditure in the plan will be financed by borrowing and, as such, will result in Capital Financing Costs being incurred over the estimated useful life of the assets concerned. Appropriate provision will be included in future years Revenue Budgets.
- 3.3 In some instances, the creation of a new capital asset may result in additional running costs (eg staff, non-domestic rates, maintenance etc) although these may be offset by additional income or related savings. Again, appropriate provision will be included in future years Revenue Budgets for the revenue costs of capital projects as they become operational.
- 3.4 The programme of Property Rationalisation within the Updated Capital Plan 2020-2025 will lead to properties being vacated thus generating revenue savings in property costs and the possibility of a capital receipt from the sale of the asset.

#### 4 BACKGROUND

4.1 The Updated Capital Plan 2020-2025 updates the previously approved Capital Plan for General Services and Housing HRA, as previously mentioned in para 1.1 above. The plan includes any projected additional expenditure as a result of COVID 19 and how this will be funded, without impacting on the Council's Revenue Budget.

The Updated Capital Plan also reports on the basis of gross Capital Expenditure and this will continue throughout the year in the monitoring of the approved Capital Programme.

This will allow a more structured presentation of management information which will aid scrutiny and overall programme management.

To reflect the overall capital investment being made by the Council, the HRA Capital Plan has also been included, on a summary basis.

The Capital Plan incorporates the movements since the Capital Plan 2020-2025 was approved in February 2020. This includes adjusting for 2019/20 actual expenditure, adjusting the 2020/21 budgets for any carry forward of any unused committed budget from 2019/20 into 2020/21 and the latest projections for 2020/21 as per the capital monitoring position to the end of August 2020.

The longer term 5 year time horizon will allow more certainty and opportunity for better resource programming and work scheduling. In addition, there will be opportunities for community benefits and job creation. These will be reported in the Annual Procurement update reports.

4.2 The Capital Plan has been summarised into the strategic themes that reflect the Council's vision and aims, as published in the City Plan for Dundee 2017-2026 (report 314-2017 to Policy & Resources Committee on 25<sup>th</sup> September 2017 refers).

#### 5 UPDATED CAPITAL EXPENDITURE 2020-2025 (GENERAL SERVICES)

5.1 The Updated Capital Plan 2020-2025 incorporates changes from the previously approved Capital Plan 2020-2025. The Capital Plan incorporates the movements since the Capital Plan was approved in February, i.e. adjusting for 2019/20 actual expenditure and carry forward of unused 2019/20 committed budgets, into 2020/21.

A review of the 2020/21 Capital Programme has been undertaken by Officers within Services, to identify what projects can be progressed/delivered by the end of March 2020/21. This has resulted in a revised projected outturn for General services projects, of £66.8m. The main areas, where the budget has been rephased are detailed below in paras 5.2.1 to 5.2.6.

#### 5.2.1 Work & Enterprise

Central Waterfront – Waterfront Place – Additional potential costs include additional Measures to create a compliant site and welfare environment following relaxation of lockdown period and additional delay costs due to changes in work methods and sequencing of operations in compliance with lockdown phasing. The project has been rephased to reflect the effect of the 4 month lockdown on site. The project was anticipated to be complete in April 2021. As a result of COVID19, it is now anticipated that the works will be complete in June 2021.

Tay Cities - The Tay Cities Deal is progressing to final deal signing. This will see Scottish Government and UK Government investment of £300m over a 10-15 year period. Tay Cities Deal will see investment subject to Full Business Case approval in areas including University of Abertay Cyber Security Centre of Excellence and the University of Dundee Growing the Biomedical Cluster project.

Central Waterfront – Site 6 - In view of the global down-turn in tourism due to COVID 19, additional hotel capacity is not anticipated to be required in the short-term, and a review of site 6 is being carried out to allow the remainder of the site to be developed. The letting of the office block at site 6 allows the potential 'flip' of Growth Accelerator funding to other job creating uses within the central waterfront area, and this will be explored in more detail in a future report to members. The budget has been rephased to reflect latest timescales.

Economic Development Fitout – As a result of COVID 19, the projects design development is not as advanced as previously anticipated. The design brief has now recommenced and projects will go to committee for tender approval, in due course. The budget has been rephased to reflect these latest timescales.

#### 5.2.2 Children & Families

School Estate Investment – Braeview/Craigie – The project development has been affected by Covid-19, and is awaiting completion of formal consultation and further guidance from Scottish Futures Trust regarding funding proposals. The project phasing has been reviewed as a result of the revised timescales.

The Early Learning Years 1140 Hours programme of work's budget has been increased by £1.9m in order to deliver the works within the timescales, and to reflect the latest costing for the works. The £1.9m has been funded from transferring budgets from other areas within the capital plan, with the remainder funded from 2019/20 carry forward of uncommitted balances, and prudential borrowing, where the capital financing charges are funded from Children & Families revenue budget.

The tender for new nursery provision at Caird Avenue, included an allowance for extra measures required as a result of COVID 19. These are funded from the additional £1.9m added to the 1140 hours programme.

Fairbairn Street Young Persons Unit - The scoping of the project and technical design had been affected by COVID 19, however the project is now progressing and is at briefing stage. The budget has been rephased to reflect the latest timescales for delivery of the project.

#### 5.2.3 <u>Health, Care & Wellbeing</u>

Parks & Open Spaces & Sports Facilities – Officers within Neighbourhood Services, are currently finalising a programme of works that can be delivered in the current financial year within the current budgets. As these are block programmes, any additional costs, will be met from within the block programme budget.

Low Carbon Transport Initiative – Hydrogen – The business case for this multi-agency project remains under review due to challenges in the supply chain, financial case and pressures caused within the public transport sector due to COVID 19. The budget has been rephased to reflect latest timescales for the project.

Social Care - new build at Whitfield – The project is currently at the design stage and progressing tender documents with the contractor, taking account of the additional measures required on site to comply with health & safety guidelines as a result of COVID 19. It is anticipated that work will start on site in January 2021. The budget has been rephased to reflect the latest timescales for the programme of works.

Social Care – Strategic Funding for Older People and Adults. Due to the COVID 19 coronavirus, all resources have been diverted to the response. As a result the design options are not as advanced as previously anticipated. The budget has been rephased to reflect the latest timescales for the works.

LACD projects - As a result of COVID 19, the design development of the works involved are not as advanced as previously anticipated. The budget has been rephased to reflect the latest timescales for the various projects being funded from this budget.

# 5.2.4 <u>Community Safety & Justice</u>

Coastal Protection Works - Broughty Ferry Coastal Protection project. The project was anticipated to be complete February 2022. As a result of COVID 19, it is now anticipated that the works will be complete by May 2022. As a result of this, the budget has been rephased to reflect these latest timescales. Potential additional costs include extra measures to create a compliant site and welfare environment following relaxation of lockdown period and additional delay costs due to changes in work methods and sequencing of operations in compliance with lockdown phasing. Also additional costs due to contract inflation due to the delay.

Bridge Assessment Works Programme – Finlathen Viaduct - Due to the nature of the works, using lime mortar out of season, will potentially result in increased costs, as will the necessity to split the project into 2 phases.

#### 5.2.5 <u>Service Provision</u>

Upgrade West Wing City Square – These works were affected by the four month lockdown on site. The works have now recommenced on a soft start basis, with progress being affected by additional COVID 19 safety measures in line with Scottish Government guidance. The construction programme is currently being revised with a site completion date and subsequent fit out timescale to be finalised.

Construction of Salt Barn – As a result of COVID 19, the tendering process and start on site required to be postponed to avoid site works taking place during the salt and gritting programme for this winter. Start on site is now programmed for spring 2021.

Sustainable Projects – Energy Savings Phase 3 – As a result of lockdown, restricted access to council buildings to carry out surveys etc, with wellbeing of staff and property occupants being paramount, has resulted in the progress on this project being delayed. It is anticipated that the works will now be carried out in 2021/22.

Property Development and Improvement Programme – The delivery of these programme of works has been affected by the four month lockdown due to coronavirus. The revised phasing reflects the projects that can be delivered before the end of March 2021.

Bell Street Multi Storey Car Park – The design brief is underway with appropriate options being developed. The budget has been rephased to reflect the latest anticipated timescales for delivery of the project.

Depot Rationalisation Programme - The briefing of the project and concept design had been affected by COVID 19, however the precontract stage is now progressing. The budget has been rephased to reflect when the project can be delivered.

Demolition of Surplus Properties (Service Provision) – The project brief for the various demolitions are underway again. The rephasing of the budget reflects when these properties will be demolished.

# 5.2.6 Building Strong Communities

Community Centre – Community facilities in Broughty Ferry. As a result of COVID 19, the design development of the works involved are not as advanced as previously anticipated. The design brief has now recommenced and project will go to committee for tender approval, in due course. The budget has been rephased to reflect when the project can be delivered.

Mill O Mains Community Facilities - Due to COVID 19 disruption, the project development and procurement has been delayed. Tenders are anticipated in October with Committee reporting December 2020/January 2021, with a start on site shortly thereafter. The budget has been rephased to reflect the timescales for the delivery of the project.

5.3 The potential additional expenditure as a result of COVID 19, will be funded from uncommitted 2019/20 budgets, carried forward but not allocated in 2020/21, and underspends in projects identified from within the 2020/21 capital programme.

# 6 UPDATED CAPITAL EXPENDITURE 2020-2025 (HOUSING HRA)

#### 6.1 Housing HRA Capital Plan 2020-2025 Review

As part of the recovery process for the Housing Capital Plan due to COVID 19, projects continue being monitored closely to evaluate any additional costs as a result of project delays and the implementation of safety measures to ensure sites are compliant to COVID19 workplace guidelines, and to safeguard the welfare of construction employees. In addition, the phasing of projects is being reviewed as we progress in to Phase 4 of the Scottish Governments Route Map to Recovery to determine what will be delivered during the rest of 2020/21, and to determine what projects will require to be transferred into future years. This exercise is ongoing and the outcomes will be included in the current capital monitoring report (report 199-2020 refers), and in future capital monitoring reports as more information becomes available.

#### 7 PRUDENTIAL INDICATORS

7.1 The Prudential Code requires the Executive Director of Corporate Services to prepare a set of indicators that demonstrate that the Council's Updated Capital Plan 2020-2025 is affordable, prudent and sustainable, via the level of Council's borrowing for General services and Housing HRA. The Prudential Indicators are shown in Appendix One to this report.

#### 8 RISK ASSESSMENT

- 8.1 There are a number of risks which may have an impact on the Updated Capital Plan 2020-2025. The main areas of risk are set out below, together with the mechanisms in place to help mitigate these risks.
- 8.2 Currently, building cost inflation levels are volatile, and they can on occasion be relatively high in comparison to general inflation. Therefore, delays in scheduling and letting contracts may lead to increases in projected costs. The delay in letting contracts, as a result of COVID 19 lockdown, may lead to increases in projected costs. In addition, the weaker pound can lead to increased cost of raw materials etc. In such an event, every effort will be made to ensure delays are avoided wherever possible and any increase in costs minimised.
- 8.3 Slippage in the Capital programme leads to the need to reschedule projects in the Capital Plan, therefore creating problems in delivering the programme on time. As a result of the lockdown, as a result of COVID 19, progress on projects has been affected, both at the design/tendering stage, and on-site. In addition, the programme is carefully monitored and any potential slippage identified as soon as possible and any corrective action taken wherever possible.
- 8.4 Capital projects can be subject to unforeseen price increases. The nature of building projects is such that additional unexpected costs can occur. As a result of the extra measures, on site to comply with Scottish Government guidelines, to protect the safety and wellbeing of workers, additional costs may be incurred. This report has captured known estimated costs, at this point in time. In addition, contingencies are built into the budget for each capital project and these will be closely monitored throughout the project.
- 8.5 There is risk associated with projects that are not yet legally committed as the works are not yet tendered for, and there is potential for costs to be greater than the allowance contained within the Capital Plan. The Capital Programmes will be adjusted as necessary to reflect updated cost estimates.
- 8.6 The accurate projection of the value and timing of capital receipts from asset sales is difficult in the current economic climate. There is a risk that the level of capital receipts assumed in the financing of the capital programme will not be achieved. In preparing the capital plan the Council has budgeted for a prudent level of Capital receipts being achieved. Additional borrowing can be used to cover any temporary shortfalls in capital receipts.
- 8.7 The amount and timing of capital receipts can also be difficult to accurately project as sales are often conditional on planning permission and other non-financial factors. This is the case even in times of relative economic stability.
- 8.8 The level of General Capital Grant received from Scottish Government may be impacted by budgetary constraints in future financial settlements. The figures included from 2021/2022 to 2024/2025 are estimated and subject to change.

#### 9 POLICY IMPLICATIONS

This report has been subject to an assessment of any impacts on Equality and Diversity, Fairness and Poverty, Environment and Corporate Risk

There are no major issues.

Each individual project will be screened for each of these elements and they will be reviewed when reported to Committee. This will include preparation of Equality Impact Assessments where appropriate.

# 10 CONSULTATION

10.1 The Council Management Team have been consulted and are in agreement with the content of this report.

# 11 BACKGROUND PAPERS

None

GREGORY COLGAN EXECUTIVE DIRECTOR OF CORPORATE SERVICES

17 September 2020

# 1. CAPITAL EXPENDITURE INDICATORS

#### 1.1 Level of Capital Expenditure

This indicator measures affordability and gives a basic control of the Council's capital expenditure. To provide an accurate indicator of capital expenditure all receipts are excluded from the calculation, so figures are based on gross expenditure.

# 1.2 Ratio of Financing Costs to Net Revenue Stream

This also measures affordability. The measure includes both current and future commitments based on the Capital Plan and shows the revenue budget used to fund the capital financing costs associated with the capital expenditure programme.

Variations to the ratio imply that the proportion of loan charges has either increased or decreased in relation to the total funded from Government Grants and local taxpayers.

# 2. TREASURY MANAGEMENT INDICATORS

The Annual Treasury Management Activity for 2019/2020 including Prudential Indicators covering period 2019/20 to 2024/25 is reported to Policy & Resources Committee on 28 September 2020 (Report No 226-2020).

### **PRUDENTIAL CODE INDICATORS - TREASURY MANAGEMENT INDICATORS**

Adoption of Revised CIPFA Treasury Management Code of Practice

Yes

# Upper limit for variable and fixed rate exposure

	Net principal re variable	Net principal re fixed
	rate borrowing /	rate borrowing /
	investments	investments
2019/20	30%	100%
2020/21	30%	100%
2021/22	30%	100%
2022/23	30%	100%
2023/24	30%	100%
2024/25	30%	100%

#### **Actual External Debt**

	31/03/2019	31/03/2020
	£'000	£'000
Actual borrowing	598,847	586,266
Actual other long term liabilities	122,720	160,585
Actual external debt	721,567	746,851

# Maturity structure of fixed rate borrowing 2019/20

Period	Lower %	Upper %
Under 12 months	0	10
12 months & within 24 months	0	15
24 months & within 5 years	0	25
5 years & within 10 years	0	25
10 years +	50	95
Upper limit for total principal sums invested for over 364 days	n/a	No sums will be invested longer than 364 days

External debt, excluding investments, with limit for borrowing and other long term liabilities separately identified

	A	uthorised Lim	it		
	Borrowing	Borrowing Other Tota			
	£000	£000	£000		
2019/20	616,000	161,000	777,000		
2020/21	657,000	177,000	834,000		
2021/22	690,000	173,000	863,000		
2022/23	723,000	169,000	892,000		
2023/24	751,000	164,000	915,000		
2024/25	785,000	160,000	945,000		

Oper	Operational Boundary						
Borrowing	Other	Total					
£000	£000	£000					
586,000	161,000	747,000					
627,000	177,000	804,000					
660,000	173,000	833,000					
693,000	169,000	862,000					
721,000	164,000	885,000					
755,000	160,000	915,000					

# **PRUDENTIAL CODE INDICATORS - PRUDENTIAL INDICATORS**

	Сар	Capital Expenditure						
	Non-HRA £000	HRA £000	Total £000					
2019/20	47,548	23,565	71,113					
2020/21	66,761	23,431	90,192					
2021/22	51,317	30,732	82,049					
2022/23	49,363	24,002	73,365					
2023/24	50,494	17,993	68,487					
2024/25	55,600	21,514	77,114					

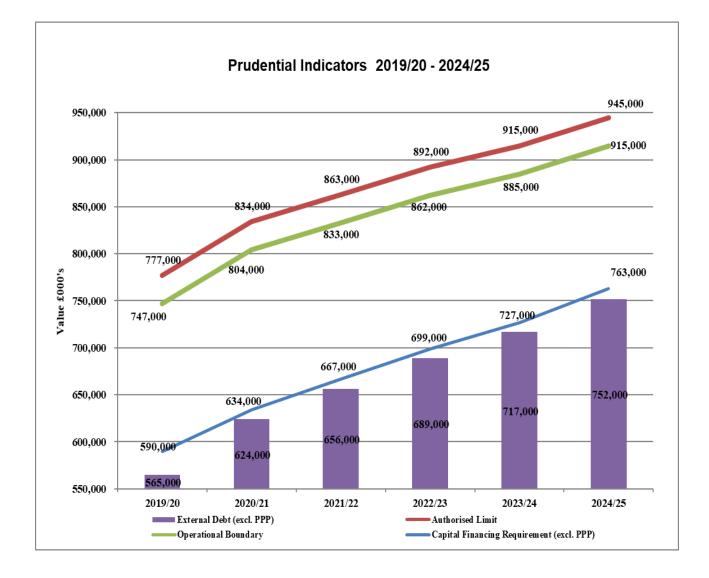
Ratio of fina	ancing costs			
to net revenue stream				
Non-HRA	HRA			
%	%			
5.7	43.8			
5.7	37.9			
6.1	41.4			
5.9	36.8			
6.5	27.6			
7.2	33.0			

	Net Borro	wing Requirem	ent (NBR)
	1 April	31 March	Movement
	£000	£000	£000
2019/20	575,953	564,079	(11,874)
2020/21	565,000	624,000	59,000
2021/22	624,000	656,000	32,000
2022/23	656,000	689,000	33,000
2023/24	689,000	717,000	28,000
2024/25	717,000	752,000	35,000

Capital Financing Requirement (CFR)						
Non-HRA	HRA	Total	Movement			
£000	£000	£000	£000			
401,136	188,408	589,544	(4,864)			
437,000	197,000	634,000	44,000			
459,000	207,000	666,000	32,000			
485,000	214,000	699,000	33,000			
511,000	216,000	727,000	28,000			
541,000	221,000	762,000	35,000			

	NBR v CFR Difference
	Total £000
2019/20	24,000
2020/21	10,000
2021/22	10,000
2022/23	10,000
2023/24	10,000
2024/25	10,000

The following provides a graphical representation of the 5 year projection:





# UPDATED CAPITAL PLAN 2020 - 2025

FOR

# GENERAL SERVICES & HOUSING HRA

Sep-20

**Executive Director of Corporate Services** 

# UPDATED CAPITAL PLAN 2020-25

# PROJECTED CAPITAL RESOURCES

		<u>2020/21</u> <u>£000</u>	<u>2021/22</u> <u>£000</u>	<u>2022/23</u> <u>£000</u>	<u>2023/24</u> <u>£000</u>	<u>2024/25</u> <u>£000</u>
1 Capital expenditure funded from borrowing	General Services Housing HRA	41,098 19,271	28,317 21,679	29,363 19,866	30,494 15,348	36,600 18,869
2 Capital Element of General Capital Grant less PSHQ	General Services	16,560	17,000	17,000	17,000	17,000
3 Capital grants & contributions - corporate	Housing HRA	682	682	682	682	682
4 Capital grants & Contributions - project specific	General Services Housing HRA	7,603 984	4,500 3,751	2,102	1,113	1,113
5 Capital Receipts - Sale of Assets	General Services Housing HRA	1,500 * 2,494	1,500 * 4,620	3,000 1,352	3,000 850	2,000 850
6 Over Programming	General Services Housing HRA	-				
TOTAL PROJECTED GROSS CAPITAL RESOURCES		90,192	82,049	73,365	68,487	77,114
TOTAL PLANNED GROSS CAPITAL EXPENDITURE		90,192	82,049	73,365	68,487	77,114

\* Note: Capital receipts target 2020/21 & 2021/22 is £3m with £1.5m being applied to fund capital expenditure and £1.5m transferred to Capital Fund

# UPDATED CAPITAL PLAN 2020 - 2025

# SUMMARY

# **PRICE BASE : OUTTURN PRICES**

# ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Later Years
Work and Enterprise	115,581	75,542	3,004	9,466	3,206	18,900	3,363	100	2,000
Children & Families	165,531	66,723	6,463	4,488	3,818	2,500	24,000	32,000	25,500
Health, Care & Wellbeing	92,800	31,185	12,630	5,218	11,487	5,646	4,176	3,911	18,547
Community Safety & Justice	140,416	77,682	9,310	22,811	10,311	8,100	6,843	5,275	180
Service Provision	215,308	92,904	11,482	22,939	19,964	13,159	11,054	13,806	30,000
Building Strong Communities	180,248	24,198	28,384	25,270	33,263	25,060	19,051	22,022	3,000
Total Gross Expenditure	909,884	368,234	71,273	90,192	82,049	73,365	68,487	77,114	79,227

# UPDATED CAPITAL PLAN 2020 - 2025

# WORK & ENTERPRISE

ALL FIGURES £'000

Project/Nature of Expenditure	Total	Actual							
	Cost of	prior to							Later
	Project	31-Mar-19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Years
Central Waterfront	46,200	15,972	2,804	7,305	1,556	15,550	3,013		
(Less External Funding)	(659)	(3)		(656)	,	,	,		
Economic Development Fit out	1,000	( )		<b>5</b> 00	500				
Dundee Railway Station	40,590	40,427	107	56					
(Less External Funding)	(8,316)	(8,316)							
City Quay	1,988	1,946	3	39					
(Less External Funding)	(1,000)	(1,000)							
Lochee Regeneration	2,008	1,974	9	25					
Vacant & Derelict Land Fund	15,304	14,963		341					
(Less External Funding)	(14,913)	(14,572)		(341)					
Tay Cities	4,050				1,050	3,000			
Dundee Heritage Trust for Discovery Point	500	250	50	200					
District Shopping	706	10	6	290	100	100	100	100	
City Improvement Fund	2,500					250	250		2,000
Town Centre Fund	735		25	710					
(Less External Funding)	(735)		(25)	(710)					
Net Expenditure	89,958	51,651	2,979	7,759	3,206	18,900	3,363	100	2,000
Netted Off Receipts	(25,623)	(23,891)		(1,707)					
Gross Expenditure	115,581	75,542	3,004	9,466	3,206	18,900	3,363	100	2,000

#### UPDATED CAPITAL PLAN 2020 - 2025

#### **CHILDREN & FAMILIES**

#### ALL FIGURES £'000

Project/Nature of Expenditure	Total	Actual							
	Cost of	prior to							Later
	Project	31-Mar-19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Years
Harris Academy Refurbishment	32,351	32,219	88	44					
(Less External Funding)	(20,363)	(20,363)							
Coldside - New Primary & Community Facilities	17,481	17,470	11						
(Less External Funding)	(7)	(7)							
Menzieshill - New Primary & Nursery Facilities	13,293	13,199	94						
(Less External Funding)	(5)	(5)							
Baldragon Academy Replacement - Secondary Element - Council Contribution	1,473		107	24					
(Less External Funding)	(500)	(500)							
School Estate Investment	85,824	194	517	269	844	2,500	24,000	32,000	25,500
Fairbairn Street Young Persons House	1,580			100	1,480				
Young Persons Homes Refurbishments	500			25	475				
Early Learning & Childcare 1140 Expansion	12,997	2,306	5,646	4,026	1,019				
Net Expenditure	144,663	45,855	6,463	4,488	3,818	2,500	24,000	32,000	25,500
Netted Off Receipts	(20,868)	(20,868)							
Gross Expenditure	165,531	66,723	6,463	4,488	3,818	2,500	24,000	32,000	25,500

# UPDATED CAPITAL PLAN 2020 - 2025

# HEALTH, CARE & WELLBEING

ALL FIGURES £'000

Project/Nature of Expenditure	Total	Actual							
	Cost of	prior to							Later
	Project	31-Mar-19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Years
Parks & Open Space	19,134	7,242	1,701	2,257	1,225	2,588	1,618	1,353	1,150
(Less External Funding) Sports Facilities (Less External Funding)	(100) 4,392 (38)	(75) 612	(25) 475 (38)	836	345	308	308	308	1,200
LACD Projects	7,174	574	(00)	450	1,150	2,000	2,000	1,000	
Regional Performance Centre for Sport (Less External Funding)	32,340 (8,913)	21,597 (7,289)	10,139 (1,624)	604					
Social Care	10,702	1,160	262	513	820	250	250	1,250	6,197
Sustainable Transport & Infrastructure (Less External Funding)	11,558 (58)			558 (58)	500	500			10,000
Low Carbon Transport Initiative - Hydrogen (Less External Funding)	7,500 (4,500)		53		7,447 (4,500)				
Net Expenditure	79,199	23,821	10,943	5,160	6,987	5,646	4,176	3,911	18,547
Netted Off Receipts	(13,609)	(7,364)	(1,687)	(58)	(4,500)		, -		, -
Gross Expenditure	92,800	31,185		5,218	11,487	5,646	4,176	3,911	18,547

#### UPDATED CAPITAL PLAN 2020 - 2025

# **COMMUNITY SAFETY & JUSTICE**

#### ALL FIGURES £'000

Project/Nature of Expenditure	Total	Actual							
	Cost of	prior to							Later
	Project	31-Mar-19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Years
CCTV Project (Less External Funding)	1,433 (423)	695 (135)	432 (162)	306 (126)					
Coastal Protection Works (Less External Funding)	29,315 (562)	8,342 (262)	733	13,148 (300)	3,424	2,100	1,568		
Flood Risk Management	1,437	240		417	150	150	150	150	180
Street Lighting Renewal	18,588	11,691	1,096	1,401	1,200	1,200	1,000	1,000	
LED Street Lighting Installations	3,838	2,338	1,298	202					
Road Reconstructions/Recycling (Less External Funding)	41,772 (82)	26,276 (82)	3,081	2,415	2,500	2,500	2,500	2,500	
Bridge Assessment Work Programme (Less External Funding)	4,486 (105)	1,283	223 (43)	818 (62)	862	500	400	400	
Regional Transport Partnership (Less External Funding)	4,927 (152)	4,547 (152)	5	175	200				
Council Roads and Footpaths - Other	7,204	3,882	577	745	650	550	400	400	
Smart Cities - Mobility Innovation Living Laboratory (Less External Funding)	1,144 (775)	330 (131)	49 (229)	765 (415)					
Road Schemes/Minor Schemes (Less External Funding)	25,845 (5,115)	18,023 (4,001)	1,452 (401)	2,295 (713)	1,325	1,100	825	825	
Low Emission Zone (Less External Funding)	523 (523)	35 (35)	364 (364)	124 (124)					
Net Expenditure	132,784	72,884	8,111	21,071	10,311	8,100	6,843	5,275	180
Netted Off Receipts	(7,632)	(4,798)	(1,199)	(1,740)	0	0	0	0	0
Gross Expenditure	140,416	77,682	9,310	22,811	10,311	8,100	6,843	5,275	180

# UPDATED CAPITAL PLAN 2020 - 2025

# SERVICE PROVISION

ALL FIGURES £'000

Total	Actual							
Cost of	prior to							Later
Project	31-Mar-19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Years
13.297	9.621	569	980	777	550	400	400	
(68)	,							
850			30	820				
2,048	1,283	105	250	110	100	100	100	
1,142	710	39	113	70	70	70	70	
5,415	4,218	238	359	150	150	150	150	
2,237	1,694	6	537					
(516)	(516)							
823	0		23		400	400		
4,410	44	73	293		2,000	2,000		
670		25	75	570				
28,078	14,819	1,144	1,863	1,678	1,058	1,358	1,158	5,000
(650)			(650)					
645	533		112					
2,136	864		1,272					
3,414			614	700	700	700	700	
434	287	147						
779	779							
1,674	220		1,204	250				
386			165	221				
150			150					
	Cost of Project 13,297 (68) 850 2,048 1,142 5,415 2,237 (516) 823 4,410 670 28,078 (650) 645 2,136 3,414 434 779 1,674 386	Cost of Project prior to 31-Mar-19   13,297 (68) 9,621 (68)   850 (68)   2,048 1,283   1,142 710   5,415 4,218   2,237 1,694   (516) (516)   823 0   4,410 44   6700 28,078   28,078 14,819   (650) 533   2,136 864   3,414 287   779 779   1,674 220   386 386	$ \begin{array}{ c c c c } \hline Cost of \\ Project & 31-Mar-19 & 2019/20 \\ \hline 13,297 & 9,621 & 569 \\ (68) & (68) & \\ \hline 850 & & \\ \hline 850 & & \\ \hline 2,048 & 1,283 & 105 \\ \hline 1,142 & 710 & 39 \\ \hline 1,142 & 710 & 39 \\ \hline 5,415 & 4,218 & 238 \\ 2,237 & 1,694 & 6 \\ (516) & (516) & \\ 823 & 0 & \\ 4,410 & 44 & 73 \\ \hline 670 & & 25 \\ \hline 28,078 & 14,819 & 1,144 \\ (650) & & \\ 645 & 533 & \\ 2,136 & 864 & \\ 3,414 & & \\ 434 & 287 & 147 \\ 779 & 779 & \\ 1,674 & 220 & \\ \hline 386 & & \\ \hline \end{array} $	$ \begin{array}{ c c c c c c c } \hline Cost of \\ Project & 31-Mar-19 & 2019/20 & 2020/21 \\ \hline 313,297 & 9,621 & 569 & 980 \\ \hline (68) & (68) & & & & & & & & & & & & & & & & & & &$	$\begin{array}{ c c c c c c c } \hline Cost of Project & 31-Mar-19 & 2019/20 & 2020/21 & 2021/22 \\ \hline 13,297 & 9,621 & 569 & 980 & 777 \\ \hline (68) & (68) & & & & & & & & & & & & & & & & & & &$	$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$

# UPDATED CAPITAL PLAN 2020 - 2025

# SERVICE PROVISION

ALL FIGURES £'000

Project/Nature of Expenditure	Total	Actual							
	Cost of	prior to							Later
	Project	31-Mar-19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Years
Property Development & Improvement Programme	61,215	35,045	3,179	4,305	6,543	4,651	3,746	3,746	
(Less External Funding)	(158)	(158)							
Property Rationalisation	6,812	2,389	980	2,328	1,115				
Depot Rationalisation Programme	4,400		2	118	2,380	1,600	300		
Sustainability Projects (Less External Funding)	38,917 (145)	1,922 (145)		960	2,800	100	50	5,702	25,000
Capitalisation of Borrowing Costs	1,400			280	280	280	280	280	
COVID 19 Capital Expenditure	740			740					
Vehicle Fleet & Infrastructure	33,236	18,476	2,592	6,168	1,500	1,500	1,500	1,500	
(Less External Funding)	(8,961)	(4,258)	(1,346)	(3,357)					
Net Expenditure	204,810	87,759	10,136	18,932	19,964	13,159	11,054	13,806	30,000
Netted Off Receipts	(9,848)	(5,145)	(1,346)	(4,007)					
Gross Expenditure	215,308	92,904	11,482	22,939	19,964	13,159	11,054	13,806	30,000

#### UPDATED CAPITAL PLAN 2020 - 2025

# **BUILDING STRONG COMMUNITIES**

# ALL FIGURES £'000

ON HOUSING HRA ELEMENT Community Regeneration Fund	Cost of Project 2,796 1,500	prior to 31-Mar-19 260	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Later Years
community Regeneration Fund	2,796		2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Years
community Regeneration Fund		260							
community Regeneration Fund		260							
			236	668	408	408	408	408	
articipatory Budget	1,000		200	100	100	100	100	100	1,000
				100	100	100	100	100	1,000
Ienzieshill - Community Provision	13,190	9,541	3,326	323					
_ess External Funding)	(1,320)	(1,320)	-						
Community Infrastructure Fund	716		79						
_ess External Funding)	(19)		(19)						
Waad	141			141					
Gypsy Traveller Site, Balmuir Wood ∟ess External Funding)	(91)			(91)					
ess External Funding)	(91)			(91)					
community Centres	1,696	123	570	107	896				
	,								
1ill O Mains	1,750		123	500	1,127				
assenger Bus Shelters	3,200		100			550	550		2,000
IOUSING HRA ELEMENT									
ree from Serious Disrepair	31,648		3,903	4,961	6,109	5,547	5,547	5,581	
inergy Efficient	50,661		9,233	8,447	8,678	7,948	6,795	9,560	
Iodern Facilities and Services	2,000		0,200	0,111	500	500	500	500	
lealthy, Safe and Secure	27,301		4,908	5,550	5,590	5,821	2,356	3,076	
liscellaneous	5,853		945	1,169	933	934	935	937	
ncreased Supply of Council Housing	35,476	13,469	4,919	2,634	8,562	2,892	1,500	1,500	
_ess External Funding)	(16,680)	(9,810)	(57)	(534)	(3,301)	(1,652)	(663)	(663)	
Demolitions	393	24	9	320	10	10	10	10	
Council Tax discount reductions used to fund affordable housing	(2,700)		(450)	(450)	(450)	(450)	(450)	(450)	
heltered Lounge Upgrades	1,927	144	33	350	350	350	350	350	
let Evpenditure	150 400	12.000	27.050	24.405	20 540	22.050	17 000	20,000	2 000
let Expenditure letted Off Receipts	159,438 (20,810)		27,858 (526)	24,195 (1,075)	<u>29,512</u> (3,751)	22,958 (2,102)	<u>17,938</u> (1,113)	20,909 (1,113)	3,000
Bross Expenditure	180,248		28,384	25,270	33,263	25,060	19,051	22,022	3,000