## REPORT TO: POLICY AND RESOURCES COMMITTEE - 27 SEPTEMBER 2010

- REPORT ON: STATUTORY PERFORMANCE INDICATORS 2009/2010 -CORPORATE SELF-ASSESSMENT OF PERFORMANCE
- REPORT BY: DIRECTOR OF FINANCE

**REPORT NO: 397-2010** 

### 1.0 **PURPOSE OF REPORT**

1.1 To advise Elected Members of the performance of Dundee City Council as defined by the specified indicators stipulated by Audit Scotland and as supplemented by those indicators which the Council intends using to measure its performance under the new self-assessment regime which was introduced for the first time for financial year 2009/2010.

#### 2.0 **RECOMMENDATIONS**

- 2.1 It is recommended that the performance indicators in Appendix 1 be published on the Council website in a prominent position in order that stakeholders are made aware of the Council's corporate self-assessment of its performance in 2009/2010.
- 2.2 It is recommended that all indicators in Appendix 1 which can be measured quarterly are reported on this basis to the Scrutiny Committee to ensure that performance improvements continue to be obtained in the coming year and to ensure that performance self-assessment is fully embedded within the Council's Performance Framework.
- 2.3 It is recommended that the results of the Council's first Corporate Performance Self-Assessment are cascaded downwards to relevant groups of stakeholders. For example, the housing performance indicators are published in the housing newspaper to engage with tenants. Similar mechanisms require to be in place for the other performance indicator categories at the discretion of the relevant officers.

#### 3.0 FINANCIAL IMPLICATIONS

3.1 All initiatives to improve performance must be kept within existing budgets.

#### 4.0 **BACKGROUND**

- 4.1 Since their inception in 1992 Statutory Performance Indicators have been prescribed each year by Audit Scotland. Detailed guidelines were issued each year to ensure Councils compiled the indicators appropriately and the indicators were subject to annual audit.
- 4.2 This position has now been reviewed. Audit Scotland has retained a number of specified performance indicators which it believes are useful particularly for comparative purposes between authorities. It addition Audit Scotland has identified a number of performance categories it regards as important but within these local authorities are free to select the performance indicators which they believe to be most relevant to the

measurement of their progress on continuous improvement. Self-assessment of performance applies for the first time for financial year 2009/2010.

#### 5.0 **PERFORMANCE OVERVIEW**

- 5.1 It should be noted that as this is the first year of self-assessment there may be refinements to the performance measures adopted particularly in the coming year as the new self-assessment approach beds in.
- 5.2 The Council's full self-assessment of performance is provided in Appendix 1 and is colour coded. Targets and latest rankings have been provided where appropriate.
- 5.3 Overall performance level for 2009/2010 is 84% which compares favourably to the 2008/2009 figure of 79% although this is not directly comparable. The 2009/2010 overall performance figure provides the Council with a benchmark to measure future annual performance levels.

#### 6.0 **DETAILED PERFORMANCE REVIEW**

#### 6.1 Corporate Management

#### 6.1.1 <u>Responsiveness to our Communities</u>

The Council is currently compiling eight indicators in this performance category. Overall performance is considered strong with the Council continuing to make significant savings through efficiency gains and freezing the Council Tax level for the fourth year in a row. The Council is also one of the quickest payers of suppliers in Scotland and has made great progress in paying local suppliers more quickly to assist their cash flows.

The results of the Council's most recent customer survey have also generally been very good and it is anticipated that the Council's image will show improvement with the advent of the One City, Many Discoveries new branding.

#### 6.1.2 <u>Revenues and Services Costs</u>

The Council is currently compiling seven indicators in this performance category. Performance levels for all indicators have been maintained despite the effects of the economic downturn. The Capital and Revenue Budgets continue to be scrutinised closely to ensure actual expenditure is as budgeted.

#### 6.1.3 <u>Employees</u>

The Council is currently compiling four indicators in this performance category. New procedures and guidelines on absence monitoring have recently been introduced and it is anticipated that this will lead to improvement in the coming year. Absence will be reported to the Scrutiny Committee on a quarterly basis in order to chart progress. Early indications are that sickness levels are improving.

Steady improvement continues to be made in the number of accidents to employees and the number of instances of aggression towards staff has declined slightly which is welcome.

#### 6.1.4 <u>Assets</u>

The Council is currently collecting five indicators in this performance category from a corporate perspective. All indicators in this category maintained performance and therefore the overall performance level is rated as very good. Both ranked indicators were in the top 16 of all Scotland local authority performances.

#### 6.1.5 Procurement

The Council is currently collecting four indicators for this performance category from a corporate perspective. Three of the indicators either maintained or improved performance therefore overall performance for this category may be regarded as very good. This is noteworthy as this is a completely new category of performance which has been introduced.

#### 6.1.6 <u>Sustainable Development</u>

The Council is currently collecting six performance indicators in this performance category. All of these indicators either maintained or improved performance and therefore overall performance level is assessed as very good which is again noteworthy as this also is a new performance category.

#### 6.1.7 Equalities and Diversity

The Council is currently measuring three indicators in this performance category which either were maintained or improved in 2009/2010. This is therefore regarded as a very good overall performance.

#### 6.2 Service Performance

#### 6.2.1 Benefits Administration

The Council is currently collecting seven indicators for this category of performance at a corporate level. Five of the seven indicators either maintained or improved performance during 2009/2010 which is regarded as a good overall performance.

Claims processing and determinations indicators declined during the year and were to some degree affected by the economic downturn. These indicators will be closely monitored in 2010/2011 through quarterly performance reporting to improve performance levels.

#### 6.2.2 <u>Community Care</u>

The Council is currently collecting eight indicators for this category of performance at corporate level. All of the performance indicators either maintained or improved performance during 2009/2010 and this is regarded as a very good overall performance for this service.

#### 6.2.3 Criminal Justice

The Council monitors three performance indicators at corporate level for this category of performance. The first two indicators maintained and improved performance respectively whereas the percentage of probationers seen within a week declined in

performance by just over the 5% threshold. This indicator will be monitored quarterly to improve performance level. Overall performance is regarded as good.

#### 6.2.4 Cultural and Community Services

The Council is currently monitoring seven performance indicators in this category of performance at corporate level. All indicators in this performance category either maintained or improved performance in 2009/2010. Performance for museum visits was particularly good and this is expected to continue for the foreseeable future. Overall performance level for this service is regarded as very good.

#### 6.2.5 Planning and Transport

The Council is currently collecting seven performance indicators in this category. Five indicators in this group either maintained or improved performance in 2009/2010 which is regarded as a good overall performance. It is anticipated that performance for planning application processing will improve in 2010/2011 and this will be monitored quarterly.

Although the performance indicator for road network maintenance has declined, it should be noted that the Council is currently ranked fourth in Scotland which is very good.

#### 6.2.6 Children's Education

The Council is currently collecting six performance indicators corporately in this category. Performance has been maintained or improved for all of these indicators which is considered a very good overall performance.

#### 6.2.7 Child Protection

The Council is currently collecting four indicators corporately in this performance category. For the three indicators where comparative information is available, it should be noted that performance has improved significantly. Consequently overall performance for this service is rated as very good.

#### 6.2.8 Housing and Homelessness

The Council is currently collecting twelve indicators in this performance category. Performance is mixed with some indicators showing significant improvement and others declining partly as a result of the economic downturn. It is noted that this service has many Specified Indicators and therefore can expect to come under greater performance scrutiny than other services in the foreseeable future.

#### 6.2.9 <u>Protective Services</u>

The Council is currently measuring ten indicators in total for this category of performance. All indicators maintained performance levels during 2009/2010 and this is regarded as very good particularly in this transitional year.

It should be noted that the Air Quality Indicators are under review and that pest control response times have now been merged into one category.

#### 6.2.10 Waste Management

The Council is currently measuring seven indicators in this category of performance. All indicators were either maintained or improved in terms of performance level and this is regarded as a very good performance particularly with the recycling rate achieving the 40% target one year in advance.

### 7.0 **POLICY IMPLICATIONS**

7.1 This report has been screened for any policy implications in respect of Sustainability, Strategic Environmental Assessment, Anti-Poverty, Equality Impact Assessment and Risk Management. There are no major issues.

#### 8.0 **CONSULTATIONS**

8.1 The Chief Executive, Depute Chief Executive and Assistant Chief Executive have been consulted on the content of this report.

### 9.0 BACKGROUND PAPERS

Report No. 34-2009 Provisional Performance Self-Assessment. A New Direction: SPI guidance for audited bodies 2009/2010 (Audit Scotland 2008 Direction).

MARJORY M STEWART DIRECTOR OF FINANCE

### 15 SEPTEMBER 2010

Statutory Return 2009/10						Appendix 1	
SPI 1 Corporate Management	Rank 2008/09	Target	2010 Actual	2009 Actual	Variance	Notes	]
Responsiveness to our communities 1. Invoices paid within 30 days 2. % positive response on Council image 3. % customer satisfaction with telephone contacts 4. % customer satisfaction with office visits 5. % formal complaints responded to within target time 6. Local creditors paid within 14 days 7. Value of efficiency gains 8. Council Tax level	2	92 65 90 95 95 80 3.9m 1,211	94.0 62 86 91 56 82 5.4m 1,211	93.2 70 90 82 66 80 3.5m 1,211	0.8 -11.4 -4.40 10.98 -15.15 2.5 54.3 0	Very good indicator	PS1 PS2
Revenues and Service Costs         1. Cost per dwelling of Council Tax         2. Income due from CT received in year         3. Revenue projected outturn compared to annual budget         4. Capital projected outturn to annual budget         5. % of creditors paid electronically         6. Cost of collecting NDR         7. Income due from NDR collected in the year	31	25 90 0.00 93 35 96	21.67 91.4 -1.10 -2.10 93.8 35.81 95.2	21.32 91.3 0.00 -4.90 93.0 39.51 96.2	1.64 0.1 0.00 0.00 0.86 -9.36 -1.04		
Employees 1. Average number of days lost through sickness - teachers 2. Average number of days lost to sickness - all others 3. No. of instances of violence/aggression towards employees 4. No. of accidents/injuries to Council employees	27 12	8.0 10.0 650 400	9.7 13.7 653 399	9.4 12.1 666 407	3.19 13.22 -1.95 -1.96		PS3
Assets 1. Operational accommodation in satisfactory condition 2. Operational accomodation suitable for current use 3. % occupancy factor 4. Required maintenance cost of operational assets per m2	16 11	68 100 41.5 34.4	78.3 84.3 47.3 37.85	77.9 80.9 47.3 35.4	0.51 4.2 0 6.92	New indicator New indicator	PS4
Procurement 1. Total annual savings as a result of procurement policies 2. % procurement spend with contracted suppliers 3. % procurement officers training for a qualification 4. % total transactions that are e-transactions		400k 30% 15% 70%	639k 27% 9% 53%	387k 25% 10% 13%	65.12 8.0 -10.00 307.69		PS5
Sustainable development 1. Carbon Dioxide (CO <sub>2</sub> ) emissions from Council's buildings 2. No. of greenspace quality standards (Green flag (park) Yellow/Blue (beach) 3. Street Cleanliness Index Score 4. No. of schools gaining Eco-School Awards (by Award): Registered Bronze Silver Green Flag	18	34,086 5 70 56 38 22 4	36,283 5 74 55 29 16 2	36,589 5 73 55 26 15 1	-0.84 0 1.37 0 11.5 6.7 100	One merger to register Currently 31 Currently 18 Currently 3	-
Equalities and diversity 1. % of highest paid 2% employees who are female 2. % of highest paid 5% employees who are female 3. % of buildings accessible to disabled people	27 31 4	29 39 100	26.7 35.8 87.0	27.1 28.5 85.7	-1.48 25.61 1.5		-
SPI 2 : Service Performance Benefits administration 1. Gross cost per case of benefits administration 2. Average no. of days to process new claims 3. % of cases for which the calc of benefit due was correct 4. % of benefit claims determined < 14 days 5. No of successful prosecutions for fraud 6. No of administrative penalties		80 36 98 97 3 20	71.52 37.0 97.8 89 15 36	71.18 27.0 97.6 95 4 28	0.48 37.0 -6.32 275.0 28.57		PS6 PS7
<ul> <li>7. No of administrative cautions</li> <li>Community care</li> <li>1. Number of people age 65+ receiving homecare</li> <li>2. Number of homecare hours per 1000 age 65+</li> <li>3. As a % of homecare (personal care only) clients age 65 + no.receiving :-</li></ul>	8	20 1953 556 54	18 1929 509.2 52.6	15 1960 595.8 48.9	20.0 -1.58 -14.5 7.6		PS8
<ul> <li>service during evenings/overnight</li> <li>service at weekends</li> <li>Intensive home care as a % of all long-stay care</li> <li>No of respite weeks provided to people aged 18-65</li> <li>No of respite weeks provided to people aged 65+</li> </ul>	28 26	39 58 30 4036 2367	37 55.4 28.7 3988 2313	22.1 58.2 27.9 3350 2196	67.4 -4.81 2.87 19.04 5.33		

Criminal Justice Social Work 1. % of Social Enquiry Reports submitted by due date	10	95	97.0	99.6	-2.6		
2. Average no. of hours per week to complete Community	10	55	37.0	33.0	-2.0		
Service Orders	25	4	4.7	2.8	67.8		
3. % of new probationers seen within one week	18	70	76	81	-6.17		PS9
Cultural & Community Services							
1. No of attendances per 1,000 population - pools	14	3890	3814	3747	1.79		
- indoor facilities 2. No of visits to museums per 1000 population	8 14	6327 1800	6203 1520	6287 796	-1.34 90.95		
made in person	9	1190	1016	771	31.78		
3. No of visits to council libraries per 1000 population	1	9987	9649	9791	-1.45%		
<ol> <li>No of visits to community centres per 1,000 population</li> <li>No of attendances at Council learning provision per 1,000</li> </ol>		2350 130	2321 131	N/A N/A	N/A N/A	New indicator New indicator	
5. No or attendances at council learning provision per 1,000		130	131	IN/A	IN/A	New Indicator	
Planning and Transport							
<ol> <li>% householder applications dealt with &lt; 2 months</li> <li>% all application dealt with with &lt; 2 months</li> </ol>	15 20	60 60	77 59.2	83.2 62.3	-7.45 -4.98		PS10
2. % of road network that should be considered for maintenance	4	45	25.6	23.2	10.34		PS11
3. Average time taken to repair a street light		2.0	1.9	2.1	-9.52		_
4. % of street lights repaired < 7 days	16	96.9	95.6	94.6	1.06		
<ol> <li>% of traffic lights repaired &lt; 48 hours</li> <li>6 % of population covered by local plans &lt; last 5 years</li> </ol>	5	99 100	99.2 100.0	99.8 100.0	-0.6 0		
o % of population covered by local plans < last 5 years		100	100.0	100.0	0		
Childrens Education							
1. % of primary schools where ratio of pupils to places is 61% to 100%		58	43.2	43.2	0.00		
2. % of secondary schools where ratio of pupils to places is		00	40.2	40.2	0.00		
61% to 100%		89	88.9	88.9	0.00		
<ol> <li>% of school leavers moving on to a positive destination</li> <li>% of young people achieving at least SQA Level 3 in English and Maths by end of S</li> </ol>	ļ	88	81.5	82.6	-1.33 4.7		
<ol> <li>So young people achieving at least SQA Level S in English and Matrix by end of S</li> <li>Average tariff score for S4 pupils</li> </ol>	4	90 157	89 156	85 145	7.59		
6. % of school and pre-school centres receiving positive inspection reports		100	100	94	6.38		
Child protection and childrens social work							_
1. Maintain % of children accommodated in residential care below the national average		N/A	7.6	8.8	-13.6	Indicator under review	
2. Increase % of looked after and accommodated children living with							
Dundee foster and kinship carers		84	83.4	N/A	N/A	New indicator	
<ol> <li>Maintain % of Child Protection Referrals responded to &lt; 24 hours</li> <li>Reduce time between initial Child Protection Investigation and Registration</li> </ol>		100	95.6	87.8	8.9		
days from start of investigation to registration		40	38.6	50.7	-23.9		
Housing and Homelessness 1. % dwellings meeting SHQS		36	25.6	23.0	11.3		
2. Arrears as a % of the net amount of rent due	23	9	9.2	9.9	-7.07		
Arrears > £250	23	5	5.5	6.3	-12.7		
% of tenants giving up tenancies in arrears	20	48	49.4	46.0	7.4		PS12
average debt due as a % of average weekly rent % of tenant arrears written off or collected	1	1106 66.5	1150.53 67.8	1094.58 69.9	5.11 -3.0		PS13
3. % of households housed		45	69.1	80	-13.62		PS14
% of cases reassessed < 12 months of completion of duty		3.5	3.7	3.9	-5.13		
4. Average re-let time not low demand houses	24	65	81	72	12.5		PS15
<ol> <li>Average re-let time low demand</li> <li>Rent loss due to voids as a % of total rent due</li> </ol>	16 21	70 2.5	119 3.0	90 2.4	32.2 25.0		PS16 PS17
7. No of response repairs and % carried out by category	16	90	91.9	91.1	0.9		
Protective services							_
1. Noise complaints - average time - requiring attendance on site	10	24 hours	9.8 hours	10 hours	-2.00		
- average time - dealt with under the Act	1	20 mins	18 mins	18 mins	0		
2. Consumer complaints dealt with < 14 days	10	85.0	80.8	79.8	1.25		
Business advice requests < 14 days 3. % of food alerts receiving a response < 48 hours	19	99.0 100	99.1 100	96.5 100	2.69 0		
% communicable disease notifications receiving a		100	100	100	U		
response < 2 working days		100	100	100	0		
4. Reduce the no. of sites that exceed the National Air Quality		_	_	_			
Standard and objectives for NO2 PM10		7 6	7 6	7 6	0 0	Per SOA Per SOA	
5. % of pest control responses < 2 working days		100	100	100	Ő		
% of pest control responses < 5 working days		100	100	100	0		
Waste Management		<u> </u>					-
1. Net cost of refuse collection	4	54	54.65	53.66	1.84		
Net cost of refuse disposal	20	80	80.16	82.48	-2.81		
2. % of waste recycled or composted 3. % cyclone/filter ash recycled	17	45 5	40.1	36.1 0	11.08 0		
<ol> <li>% cyclone/filter asn recycled</li> <li>% abandoned cars collected &lt; 14 days</li> </ol>		5 97	0 96.4	0 72.4	33.15		
5. Achieve and retain PASS 100 accreditation		100	100	100	0		
6. No of households with kerbside boxes	l	15766	15766	15766	0		
		I				1	

### Statutory Performance Indicators

Service or Department	Responsiveness	Responsiveness to Communities - Council-Wide					
Performance Indicator	% positive responses on Council's image						
	Previous +1	Previous	Current				
Trend	62.0	70.0	62.0				
Deterioration rate	-11.40%			1			
Latest Scottish Ranking	N/A						
Statistical Overview		means there is	likely to be so	or which the sample is 800 me variation from year to year tical analysis.			
Specified or Self-Assessed	Self-Assessed						
Commentary	but that had bee The latest figure average of the la The public image respond positive also asks respor and it is welcome in terms of perfo third in terms of	nt result of 62% is down compared to the previous year een the highest figure recorded since the survey began. The is in line with the year before and higher than the last ten years. The survey began is derived from the average % of residents who yely to eleven statements about the Council. The survey condents to rank those statements in order of importance me that the top four priority statements are in the top five formance. On the other hand "listening to complaints" ranks of importance but sixth in performance and "providing value rices" ranks sixth in terms of importance but eleventh in					
Recovery Assessment	Focus on mainta	ining current pe	erformance lev	vel with steady improvement.			
Other Comment							

### Statutory Performance Indicators

Service or Department	Responsiveness to Communities - Council-Wide						
Performance Indicator	% of formal complaints responded to in target time						
	Previous +1	Previous	Current				
Trend	N/A	66.0	56.0				
Deterioration rate	-15.15%						
_atest Scottish Ranking							
Statistical Overview	emphasises tha complicated and complaints are kept informed o	at 5 days is a ta d take longer to asked to ensure f progress and	rget, and that r investigate ful e that the perso given a realisti	or dealing with complaints many complaints will be Ily. Officers handling on making the complaint is ic timescale otland's analysis.			
Specified or Self-Assessed	Self-Assessed						
Commentary	meet the definti through the con cases recorded requests for info	on of complaint nplaints recordi are genuine co prmation) and the vever, departm	is in the Counc ng system. It n omplaints (as c here fore take l ents will be ren	uring that only cases which sil's policy are processed may be that a higher % of ompared to enquiries or longer to investigate and ninded of the target timescales as possible.			
Recovery Assessment	This indicator w response times		l on a quarterly	/ basis to chart progress on			
Other Comment							

### Statutory Performance Indicators

Service or Department	Employees - (	- Council-Wide					
Performance Indicator	Sickness Absence - Employees other than teachers						
	Previous +1	Previous	Current				
Trend	14.0 days	12.1 days	13.7				
Deterioration rate	13.22%						
Latest Scottish Ranking	12						
Statistical Overview		the Council has		e Council. It is a specified Top 16 of all Councils in			
Specified or Self-Assessed	Specified						
Commentary	has been note Management Personnel De Procedures w Unions. A new set of p on policy and employees ba	ed with concern Team is commi partment review hich involved co procedures has allows manage ck to work earli	that the levels tted to reversir ved the Manag onsulting all Co now been intro rs to intervene er. The first qu	Management Team and it are not improving. The ng this trend. To that end the jing Sickness Absence buncil departments and Trade oduced which has tightened up earlier in order to get larter of 2010/1011 has els of sickness absence.			
Recovery Assessment	Should be rec	overable in the	longer term du	ue to new procedures			
Other Comment							

## Statutory Performance Indicators

Service or Department       Assets - City Development         Performance Indicator       Required maintenance costs of operational assets per m2         Trend       N/A       35.4       37.85         Deterioration rate       6.92%		1				
Previous +1       Previous       Current         Trend       N/A       35.4       37.85         Deterioration rate       6.92%	Service or Department	Assets - City Development				
Trend       N/A       35.4       37.85         Deterioration rate       6.92%	Performance Indicator	Required maintenance costs of operational assets per m2				
Deterioration rate       6.92%         Latest Scottish Ranking       N/A         Statistical Overview       This is a new indicator and has never formed part of Audit Scotland's compendium of indicators. Costs per m2 have risen only slightly above the 5% threshold.         Specified or Self-Assessed       Specified         Commentary       There has been a significant rise in the costs of gas, electricity and security in 2009/10.         Recovery Assessment       Indicator will be monitored closely with a view to keeping costs below the 5% threshold in the near future.		Previous +1	Previous	Current		
Latest Scottish Ranking       N/A         Statistical Overview       This is a new indicator and has never formed part of Audit Scotland's compendium of indicators. Costs per m2 have risen only slightly above the 5% threshold.         Specified or Self-Assessed       Specified         Commentary       There has been a significant rise in the costs of gas, electricity and security in 2009/10.         Recovery Assessment       Indicator will be monitored closely with a view to keeping costs below the 5% threshold in the near future.	Trend	N/A	35.4	37.85		
Statistical Overview       This is a new indicator and has never formed part of Audit Scotland's compendium of indicators. Costs per m2 have risen only slightly above the 5% threshold.         Specified or Self-Assessed       Specified         Commentary       There has been a significant rise in the costs of gas, electricity and security in 2009/10.         Recovery Assessment       Indicator will be monitored closely with a view to keeping costs below the 5% threshold in the near future.	Deterioration rate	6.92%				
compendium of indicators. Costs per m2 have risen only slightly above the 5% threshold.         Specified or Self-Assessed       Specified         Commentary       There has been a significant rise in the costs of gas, electricity and security in 2009/10.         Security in 2009/10.       Specified         Recovery Assessment       Indicator will be monitored closely with a view to keeping costs below the 5% threshold in the near future.	Latest Scottish Ranking	N/A				
Commentary       There has been a significant rise in the costs of gas, electricity and security in 2009/10.         Becovery Assessment       Indicator will be monitored closely with a view to keeping costs below the 5% threshold in the near future.	Statistical Overview	compendium	of indicators. Co			
Recovery Assessment       Indicator will be monitored closely with a view to keeping costs below the 5% threshold in the near future.	Specified or Self-Assessed	Specified				
5% threshold in the near future.	Commentary			rise in the costs	s of gas, electricity and	
	Recovery Assessment				w to keeping costs below the	
	Other Comment					

### Statutory Performance Indicators

Service or Department	Procurement - F	ement - Finance					
Performance Indicator	% procurement officers training for a qualification						
	Previous +1	Previous	Current				
Trend	N/A	10%	9%				
Deterioration rate	-10.0%			I			
Latest Scottish Ranking	N/A						
Statistical Overview	This is a new ind statistical analys		never formed p	part of Audit Scotland's			
Specified or Self-Assessed	Self-Assessed						
Commentary		number of office		tified in the procurement a qualification remains the			
Recovery Assessment							
Other Comment							

### Statutory Performance Indicators

Service or Department	Benefits Adminis	stration				
Performance Indicator	Average Time Taken To Process New Claims					
	, worage mile r					
	Previous +1	Previous	Current			
Trend	28.0	27.0	37.0			
Deterioration rate	37.0%			I		
Latest Scottish Ranking	N/A					
Statistical Overview	This indicator has been improving over the last few years, with the best ever performance last year. It no longer forms part of Audit Scotland's analysis.					
Specified or Self-Assessed	Self- Assessed					
Commentary	The drop in performance of this indicator has been due to several factors. Due to the economic downturn, the number of new claims received has increased significantly. This has led to a higher caseload being dealt with and maintained by the same level of resources. In respect of the staff resource, the number of staff available to deal with this work reduced over this period due to vacancies and the need to provide cover for the Revenues Enquiry team. Also, the software supplier upgraded it's core systems which required staff to undergo trainging on the new software. This required each member of staff to attend 2 days training on the new system.					
Recovery Assessment	The training has been completed and the vacant posts filled. Management information indicates that performance is improving and should continue to do so.					
Other Comment	to do so. Part of the improvement in performance will depend on how and when the country moves out of recession and the effect on the labour market.					

### Statutory Performance Indicators

Service or Department	Benefits Administration					
Performance Indicator	% of Claims Pro	cessed Within 1	4 Days			
	Previous +1	Previous	Current			
Trend	94.0	95.0	89.0			
Deterioration rate	-6.3%					
Latest Scottish Ranking	N/A					
Statistical Overview	This indicator ha	s been relativel	y consistent ov	ver the last few years.		
Specified or Self-Assessed	Self-Assessed					
Commentary	The drop in performance of this indicator has been due to several factors. Due to the economic downturn, the number of new claims received has increased significantly. This has led to a higher caseload being dealt with and maintained by the same level of resources. In respect of the staff resource, the number of staff available to deal with this work reduced over this period due to vacancies and the need to provide cover for the Revenues Enquiry team. Also, the software supplier upgraded it's core systems which required staff to undergo training on the new software. This required each member of staff to attend 2 days training on the new system.					
Recovery Assessment	The training has been completed and the vacant posts filled. Management information indicates that performance is improving and should continue to do so.					
Other Comment	Part of the impro	•		epend on how and when the on the labour market.		

### Statutory Performance Indicators

#### **Position Statement**

Service or Department	Community Care - Social Work						
Performance Indicator	Number of ho	mecare hours p	er 1000 age 6	5+			
	Previous+1	Previous+1 Previous Current					
Trend	471.1	595.8	510.3				
Deterioration	-14.4%			1			
Latest Scottish Ranking	8						
Statistical Overview	Homecare hours provided as a rate per 1000 people aged 65+ has increased steadily since 2006. Unfortunately there was a recording error during 2009. The figure reported was 595.8, which included all ages receiving homecare not just those aged 65+. The corrected figure is 513.18, which is still a considerable improvement on 2008. The 2009 figure cannot be corrected retrospectively, so appears as though there has been a 14.35% deterioration, when there was actually only a 0.56% deterioration. The 2010 figure, despite it appearing as though Dundee has deteriorated is still an 8.32% increase on the 2008 figure.						
Specified or Self-Assessed	Specified						
Commentary	Measure are i	n place to ensu	re that data pro	ovided is ratified prior to publication.			
Recovery Assessment	Since homecare provision has not decreased a recovery assessment would not be appropriate.						
Other Comment							

PS8

### Statutory Performance Indicators

Service or Department	Criminal Justice					
Performance Indicator	% of new pro	bationers seen	within one wee	k		
	Previous +1	Previous	Current			
Trend	62.0	81.0	76.0			
Deterioration rate	-6.17%		1			
Latest Scottish Ranking	18					
Statistical Overview	in Q1 then fall 91% of the clie	ing to 73% in C	24.	during the year, starting at 80		
Specified or Self-Assessed						
Commentary	appointment n if improved.		place. Reporti	4 has had impact. Improved first ng from next quarter will evidence		
Recovery Assessment Other Comment	This PI being	closely monitor	ed for 2010/11.			

## Statutory Performance Indicators

Service or Department	City Developn	nent	City Development					
Performance Indicator	% of Householder applications< 8 weeks							
	Previous +1	Previous +1 Previous Current						
Trend	N/A	83.2	77					
Deterioration rate	-7.45%							
Latest Scottish Ranking	15							
Statistical Overview				equently finishes either cottish local authorities.				
Specified or Self-Assessed	Specified							
Commentary	planning appli loss in staff nu number of app expected that This did not ha to planning leg required a cor a consequent planning office	cations due to t umbers dealing plications contin the excellent 20 appen due to 2 gislation since 1 nplete overhau knock on effect ers dealing with	he credit crunc with application ued but bottom 008 performand factors. Firstly 947 took effec of our practice t on performand applications fe					
Recovery Assessment	expected takir	erms of recovery, as the figures are actually better than would be bected taking into account historical trends, there will be no iculty in maintaining this performance.						
Other Comment				and therefore it is very ained where possible.				

### Statutory Performance Indicators

Service or Department	City Developn	City Development					
Performance Indicator	% of Road Network that should be considered for maintenance						
	Previous +1	Previous	Current				
Trend	25.2	23.2	25.6				
Deterioration rate	10.34%						
Latest Scottish Ranking	2						
Statistical Overview	year's SRMCS the 2 year roll reduction follo majority of LA the Previous+ problem with t	The indicator is calculated from the current year's and the immediate past year's SRMCS National Road Condition Survey. The 3 sets of results show the 2 year rolling RCI since it was introduced in 2006 with an initial reduction followed by an increase. This pattern of results is repeated for the majority of LA's. Furthermore 30 of the 32 LA's show a fall in RCI between the Previous+1 and Previous values which may indicate a systematic problem with the initial year's results. However the upward trend between the Current and Previous values is apparent in many of the LA's results.					
Specified or Self-Assessed	Specified						
Commentary	The reason for this variance is not clear although the upward trend is evident in all classes of road. However this upward trend is evident in the results of 22 of the 32 Scottish LA's and may be indicative of some systematic characteristic of the indicator. More likely, it is the result of the bad winter conditions experienced during 2008/2009 adversely affecting the general road condition.						
Recovery Assessment							
Other Comment							

### Statutory Performance Indicators

Service or Department	Housing					
Performance Indicator	% of tenants giving up tenancies in arrears					
	Previous +1	Previous	Current			
Trend	45.8	46.0	49.4			
Deterioration rate	7.40%					
Latest Scottish Ranking	20					
Statistical Overview				on-going statistics.		
Specified or Self-Assessed	Specified					
Commentary			res in operation	will result in a reduction alues.		
Recovery Assessment	Recoverable in	n the medium t	erm			
Other Comment						

# Statutory Performance Indicators

Service or Department	Housing				
Performance Indicator	Average debt due as a % of average weekly rent				
	Previous +1	Previous	Current		
Trend	851.51	1094.58	1150.53		
Deterioration rate	5.11%				
Latest Scottish Ranking	N/A				
Statistical Overview				d's on-going assessment. nomic downturn.	
Specified or Self-Assessed	Specified				
Commentary	into rent arrea	rs. Then by pro	oviding support	nants who are at risk of getting and guidance to these tenants and that those arrears will be	
Recovery Assessment					
Other Comment					

### Statutory Performance Indicators

Housing	Housing										
% Households housed											
Previous +1	Previous	Current									
N/A	80.0	69.1									
-13.62%		1									
N/A											
Specified											
Actual lets to h	nomeless have	increased from	n 783 in 08/09 to 989 in 09/10.								
<ul> <li>The Number of households assessed as homeles in 2008/09 was 979 and 1,581 assesed during year 09/10 this is an increase of 602 assessments or 62% in a year.</li> <li>Increase in assessment/priority decisions is a result of three factors:</li> <li>1 - HSU restructure increased assessment team resources thereby allowing more assessments to take place in a shorter timescale. The additional resource has enabled better case management and a "catch up" of a considerable number of outstanding cases.</li> <li>2 - Phased removal of priority need commenced April 2009. This introduced "local criteria" which has brought a number of previously non priority applicants within the group assessed as being in priority need with consequent obligation to provide permanent housing.</li> </ul>											
						3 - Full removal of priority need test approved by Committee and enacted April 2010.					
						Recoverable in the medium term					
	% Households         Previous +1         N/A         -13.62%         N/A         Specified         Actual lets to h         The Number of 1,581 assessed         62% in a year.         Increase in assessments assessments ource has a seconsiderable regression of the seconsiderable regression of the seconsiderable regression of the secons o	% Households housed         Previous +1       Previous         N/A       80.0         -13.62%	% Households housed         Previous +1       Previous       Current         N/A       80.0       69.1         -13.62%								

## Statutory Performance Indicators

Service or Department	Housing					
Performance Indicator	Average re-let time to relet not low demand houses					
	Previous +1	Previous	Current			
Trend	71.0	72.0	81.0			
Deterioration rate	12.50%			1		
Latest Scottish Ranking	24					
Statistical Overview	16% of properties were let in more than 16 weeks, this is a 5% increase from 2008/09 and could be a result of a new process called "available now" to market and let long term void properties especially difficult to let sheltered/1st floor properties.					
Specified or Self-Assessed	Specified					
Commentary	A lean service review has recently been completed, and a number of improvement actions have been agreed and implemented to reduce time in regards the movement of keys; to improve the cleanliness of properties, improve the standard of relets by decorating them and carry out post inspections. The number of properties held for materials has reduced and is monitored reguarly. We have introduced an available now process to market and let long term voids. The introduction of this new process has resulted in a number of long term voids being allocated. However this has a negative impact on improving performance in days to let due to number of long term void properties let. We have also recently implemented a new letting system as from 1st March 2010, the early results is showing less refusals based on improved housing prospects information. We are looking to implement a new Relet Squad in August 2010 to create further efficiences and improvements to reduce days to let.					
Recovery Assessment	The implementation of the lean service review actions, the reduced number of long term voids outstanding, the launch of a new improved lettings IT system and pending introduction of a new relet squad will assist in the recovery of performance.					
Other Comment	The department is reviewing its approach to collating data for this SPI to ensure that it more accurately reflects changing patterns of demand over time regarding "low demand" and "not low demand" housing. This will be facilitated by a new computerised letting system which became operational in February 2010, but requires additional work to provide management information. As a result future reports on this SPI will probably display data which is not directly comparable with the performance reported in this instance.					

## Statutory Performance Indicators

Service or Department	Housing						
Performance Indicator	Average time	Average time to re-let low demand houses					
	Previous +1	Previous	Current				
Trend	76.0	90.0	119.0				
Deterioration rate	32.22%						
Latest Scottish Ranking	16						
Statistical Overview			ber of propertie greater than 1	eswhich were re-let at 7 weeks void.			
Specified or Self-Assessed	Specified						
Commentary Recovery Assessment	improvement a regards the m improve the st inspections. T monitored reg and let long te number of lon impact on per system as fror based on impl implement a n and improvem	actions have be ovement of key tandard of relet he number of p uarly. We have erm voids. The g term voids be formance. We l m 1st March 20 roved housing hew Relet Squa hents to reduce	een agreed and vs; to improve the s by decorating properties held the introduced an introduction of the sing allocated, he have also recern 10, the early re- prospects inform d in August 20 days to let.	npleted, and a number of l implemented to reduce time in the cleanliness of properties, if them and carry out post for materials has reduced and is available now process to market this new process has resulted in a nowever this results in a negative ntly implemented a new letting results is showing less refusals mation. We are looking to 10 to create further efficiences			
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## Statutory Performance Indicators

Service or Department	Housing				
Performance Indicator	Rent loss due to voids as a % of total rent due				
	Previous +1	Previous	Current		
Trend	2.3	2.4	3.0		
Deterioration rate	25.00%		<u> </u>		
Latest Scottish Ranking	21				
Statistical Overview					
	This indicator	will form part of	Audit Scotland	d's on-going statistical analysis.	
Specified or Self-Assessed	Specified				
Commentary	properties, alc have also bee	ong with propert	ies held awaiti some stock p	number of relettable terminated ng major repairs. Demand issues particulary sheltered which has	
Recovery Assessment	Considered re	coverable in th	e medium term	1	
Other Comment					