REPORT TO: CITY DEVELOPMENT COMMITTEE – 24 AUGUST 2015

REPORT ON: SCAPE FRAMEWORK

REPORT BY: EXECUTIVE DIRECTOR OF CITY DEVELOPMENT

REPORT NO: 275-2015

ITEM No ...14.....

1 PURPOSE OF REPORT

1.1 This report updates the Committee as to the benefits of using the Scape Framework for procuring the construction of capital projects and seeks authority to procure the construction of the Coldside School, Community and NHS Project through the Scape Framework.

2 RECOMMENDATION

- 2.1 It is recommended that the Committee:
 - a notes the benefits of using the Scape Framework to procure capital projects and in particular utilising the Scape Framework enables Robertson Construction to require all sub-contractors to pay the Living Wage as a minimum to all employees; and
 - b approves the procurement of the construction of the Coldside School, Community and NHS Project through the Scape Framework.

3 FINANCIAL IMPLICATIONS

3.1 There are no direct financial implications resulting from this report.

4 BACKGROUND

- 4.1 Reference is made to Article VII of the meeting of the City Development Committee of 24 February 2014 when the Committee agreed to procure the construction of the new Sidlaw View Primary School and Jessie Porter Nursery School through the Scape Framework.
- 4.2 Reference is also made to Article III of the meeting of the City Development Committee of 23 February 2015 when the Committee agreed to procure the construction of the new Menzieshill Primary and Nursery Schools and Menzieshill Community/NHS Facility through the Scape Framework.
- 4.3 Reference is further made to Article V of the meeting of the City Development Committee of 22 June 2015 when the Committee considered Report No 218-2015 describing the procurement and tendering process utilised for the replacement of Sidlaw View Primary School and Jessie Porter Nursery School including the Community Benefits achieved in practice through the Scape Framework.
- 4.4 Members will recall that the benefits of using the Scape Framework include:
 - a use of in-house and external design teams;
 - b utilises Robertson Construction's expertise from early in the design process, assisting with cost certainty and value for money;
 - c open book tendering;
 - d contractually required to achieve high use of local sub-contractors; and

2 Report No 275-2015

- e contractually required to deliver additional community benefits.
- 4.5 In practice the design teams have integrated well with the Robertson pre-construction staff to produce well balanced designs using the topography of the sites. Robertson staff have also contributed invaluable early stage input to the design process, along with cost checks at critical points to assist with informing further design of elements and ensuring projects stay within the Council cost parameters.
- 4.6 For Sidlaw View Primary School and Jessie Porter Nursery School an open book tender process was used with 59 individual work packages issued to 195 potential sub-contractors and suppliers. Both the Robertson and Council staff involved agree that this approach gave the Council the opportunity to obtain the most competitive prices available in the current market.
- 4.7 Under the Scape Framework, Robertson must achieve a number of Key Performance Indicators, in particular relating to the use of local sub-contractors and suppliers.
- 4.8 Through the tendering exercise for Sidlaw View Primary School & Jessie Porter Nursery School the following Community Benefits were achieved.

Community Benefit Area	Target	Source
Supplier Development		
Percentage of Spend (allocated locally)		
Contract Spend within 10 miles	20%	Scape
Contract Spend within 20 miles	40%	Scape
Contract Spend within 40 miles	75%	Scape
Supplier Development Events	2	DCC
Employment and Skills		
Local Labour Monitoring	Monitor Only	DCC
New Start Employment Opportunities	2	DCC
Apprentices (Project Initiated)	3	DCC
Work Experience (School and Post School)	9	DCC
Awareness Raising/Curriculum Support Events	5	DCC

- 4.9 Additional community benefits targets have also been agreed with the Council and these include supplier development, employment and skills activities, community awareness activity and workforce skills development. Robertson Construction are in regular contact with the Council's Community Benefits Policy Officer to monitor the achievement of these targets.
- 4.10 Dundee City Council has fulfilled its procurement obligations by accessing the OJEU advertised Scape Framework. It has been clarified that the structure of the Scape Framework enables Robertson Construction when they are tendering work packages to require that sub-contractors (and the sub-contractors' sub-contractors') pay the Living Wage as a minimum to all employees. This requirement can also be retrospectively applied to the Sidlaw View contract which was approved by Committee on 22 June 2015, with additional costs being met from the Council's contingency provision.
- 4.11 The Council's experience to date is that the Scape Framework procurement route offers the Council a number of advantages including competitive tender prices, utilising the lead contractor expertise from an early stage and maximising the local supply chains opportunity to

be involved with Council projects. The continued use of the Scape Framework in appropriate projects will allow the lessons learned on the lead projects to benefit future projects thus achieving economic design and construction solutions for the Council. Consequently the Committee's approval is sought to procure the construction of the Coldside School, Community and NHS Project through the Scape Framework.

5 POLICY IMPLICATIONS

5.1 This Report has been screened for any policy implications in respect of Sustainability, Strategic Environmental Assessment, Anti-Poverty, Equality Impact Assessment and Risk Management. There are no major issues.

6 CONSULTATIONS

6.1 The Chief Executive, the Executive Director of Corporate Services and Head of Democratic and Legal Services have been consulted and are in agreement with the contents of this report.

7 BACKGROUND PAPERS

7.1 There are no background papers of relevance to this report.

Mike Galloway
Executive Director of City Development

Rob Pedersen City Architect

RP/NM/KM 3 August 2015

Dundee City Council Dundee House Dundee