ITEM No ...15.....



REPORT TO: HEALTH AND SOCIAL CARE INTEGRATION JOINT BOARD -

25 JUNE 2019

REPORT ON: PROPOSAL TO DEVELOP A DUNDEE AND ANGUS COMMUNITY AND

SCHOOLS EQUIPMENT LOAN SERVICE

REPORT BY: CHIEF OFFICER

REPORT NO: DIJB26-2019

1.0 PURPOSE OF REPORT

1.1 This report provides information about the Dundee and Angus Community Equipment Loan Service and the proposal to further develop the service to a Dundee & Angus Community & Schools Equipment Loan Service.

2.0 RECOMMENDATIONS

It is recommended that the Integration Joint Board (IJB):

- 2.1 Approves, in principle, the proposal to proceed with development of a Dundee and Angus Community and Schools Equipment Loan Service.
- 2.2 Instructs the Chief Officer to further progress discussions with Dundee and Angus Councils, the development of a Dundee and Angus Community and Schools Equipment Loan Service and to report back to the IJB on the outcome of discussions.

3.0 FINANCIAL IMPLICATIONS

3.1 Dundee Health and Social Care Partnership will realise ongoing efficiency savings as a result of the creation of a Dundee and Angus Community and Schools Equipment Loan Service.

4.0 PROPOSAL TO DEVELOP A DUNDEE AND ANGUS COMMUNITY AND SCHOOLS EQUIPMENT LOAN SERVICE

4.1 Dundee Community Equipment Loan Service and Independent Living Centre

- 4.1.1 The Dundee and Angus Community Equipment Loan Service and Independent Living Centre is a partnership between Dundee and Angus Health and Social Care Partnerships. The service is hosted by Dundee Health and Social Care Partnership.
- 4.1.2 The Loan Service provides, delivers, installs and maintains a range of equipment to people of all ages living in Dundee and Angus to help them to manage day to day living to minimise intervention and maximise independence. Equipment provided by the Joint Community Equipment Loan Service will have been prescribed by Occupational Therapists, Nurses, Physiotherapists or Occupational Therapy Support Workers using established Criteria and Guidance.
- 4.1.3 The Independent Living Centre provides information, advice and a demonstration service to public, users, carers and professionals on all aspects of equipment, health improvement, self management and opportunities for social inclusion. The Centre also ensures professionals of all disciplines have access to up-to-date equipment for demonstration and assessment purposes and provides a training environment for staff and the public in the use of equipment.

4.2 Dundee and Angus Community and Schools Equipment Loan Service Proposal

- 4.2.1 Currently equipment is provided to children in schools as a partnership between NHS Tayside and Dundee City Council and Angus Council Education and Children and Families Service.
- 4.2.2 As part of the merger of the Dundee and Angus Equipment Loan Services, Angus and Dundee City Councils Education Services intimated that they would be interested in becoming partners within the Dundee and Angus Equipment Loan Services.
- 4.2.3 It is likely that this further merger could have long-term benefits for Dundee and Angus in relation to:
 - Improving experiences of children and adults through achieving continuity of equipment provision across both community and school settings.
 - Improving outcomes for children and adults through continuing to promote use of equipment to maximise independence.
 - Reduction in ongoing infrastructure costs such as building and equipment safety associated with Dundee and Angus Independent Living Centre, Loan Service and Store.
 - Reduction in spend on equipment as a result of economies of scale and bulk-buying power. Standardise the type and range of equipment provided across both community and schools.
- 4.2.4 These benefits would mean that the service would be able to realise cost savings to all partners without affecting the range, quantity and quality of equipment provided within Dundee.

4.3 Risks Associated with the Proposal

- 4.3.1 Risks associated with a potential merger have been identified and actions considered to mitigate the risks are addressed. The risks are:
 - The Dundee and Angus Equipment Loan Service and store is well established and consistently performs well in relation to delivery and collection of equipment, recycling and customer satisfaction. The risk of a merger is that this performance is negatively affected and therefore Dundee and Angus citizens experience poor service provision.
 - Dundee and Angus Children and Families Services may wish to have flexibility in relation to their future provision but the Dundee and Angus Partnerships requires certainty regarding future provision.
 - Any merger may have financial risks to Dundee and Angus Partnerships both in terms of initial set up costs associated with a merger and long term risks should Angus decide to remodel in the future.
- 4.3.2 To mitigate these risks, a Partnership Agreement will be implemented. This will set out how Dundee and Angus Partnerships performance will be maintained, financial model, the expectations and arrangements in relation to a Dundee and Angus Community and Schools Equipment Loan Service and minimum length of the joint service including a reasonable notice period for any planned exit which includes recovery costs to Dundee and Angus Partnerships should this occur.

4.4 Next Steps

4.4.1 As a Partnership we have taken a collaborative and solution focused approach to change and this has supported the further developments proposed above. Over the next year it is planned to implement an updated business plan so that the service continues to focus on developing the service to meet outcomes and at the same time achieve efficiencies in how the service is delivered.

5.0 POLICY IMPLICATIONS

5.1 This report has been screened for any policy implications in respect of Equality Impact Assessment and Risk Management. There are no major issues.

6.0 RISK ASSESSMENT

Risk 1 Description	There is a there are risks in relation to impact on Dundee and Angus Loan Service current delivery and financial position as described.	
Risk Category	Financial	
Inherent Risk Level	Likelihood 3 x Impact 4 = Risk Scoring 12 (which is High Risk Level)	
Mitigating Actions (including timescales and resources)	Securing a partnership agreement by end July 2019 to mitigate risks.	
Residual Risk Level	Likelihood 3 x Impact 3 = Risk Scoring 9 (which is a High Risk Level)	
Planned Risk Level	Likelihood 2 x Impact 3 = Risk Scoring 6 (which is a Moderate Risk Level)	
Approval recommendation	Given the risk mitigation actions in place the risk is deemed to be manageable and should be accepted.	

7.0 CONSULTATIONS

The Chief Finance Officers in Dundee Health and Social Care Partnership and Angus Social Care Partnership; Education Departments in Angus and Dundee; and the Clerk were consulted in the preparation of this report.

8.0 DIRECTIONS

The Integration Joint Board requires a mechanism to action its strategic commissioning plans and this is provided for in sections 26 to 28 of the Public Bodies (Joint Working)(Scotland) Act 2014. This mechanism takes the form of binding directions from the Integration Joint Board to one or both of Dundee City Council and NHS Tayside.

Direction Required to Dundee City Council, NHS Tayside or Both	Direction to:	
	No Direction Required	X
	2. Dundee City Council	
	3. NHS Tayside	
	4. Dundee City Council and NHS Tayside	

9.0 BACKGROUND PAPERS

None.

David W Lynch Chief Officer

Alexis Chappell Locality Manager