



City Chambers  
DUNDEE  
DD1 3BY

11th April, 2025

Dear Colleague

You are requested to attend a MEETING of the **FAIR WORK, ECONOMIC GROWTH AND INFRASTRUCTURE COMMITTEE** to be held in the Council Chamber, City Chambers, City Square, Dundee and also to be held remotely on Monday, 21st April, 2025 to follow the meetings of the City Council and Climate, Environment and Biodiversity Committee called for 5.00pm.

The meeting will also be livestreamed to YouTube. Members of the Press or Public wishing to join the meeting as observers should follow this link [www.dundee.gov.uk/live](http://www.dundee.gov.uk/live) or alternatively they may attend in person.

Should you require any further information please contact Committee Services on telephone (01382) 434228 or by email at [committee.services@dundee.gov.uk](mailto:committee.services@dundee.gov.uk)

Yours faithfully

GREGORY COLGAN

Chief Executive

## **AGENDA OF BUSINESS**

### **1 DECLARATION OF INTEREST**

Members are reminded that, in terms of The Councillors Code, it is their responsibility to make decisions about whether to declare an interest in any item on this agenda and whether to take part in any discussions or voting.

This will include all interests, whether or not entered on your Register of Interests, which would reasonably be regarded as so significant that they are likely to prejudice your discussion or decision-making.

### **2 DUNDEE CITY COUNCIL (VARIATION OF WAITING RESTRICTIONS) ORDER 2025 (AN18-2025)**

Reference is made to Item 4 of the Fair Work, Economic Growth and Infrastructure Committee held on 19th February, 2024 instructing and authorising the preparation of an Order to alter parking restrictions to promote road safety and to prevent obstruction at Invergowrie Drive, Fairfield Street, Donald's Lane/Buttars Loan, Dudhope Terrace and Castle Lane/Esplanade, and to also improve amenities at Fairfield Street and West Bell Street.

The proposed Order was duly drafted and during the statutory consultation no objections were received.

The Order was duly advertised and one objection was received.

The Committee are requested to make the Order despite the objection.

**3 SOURCING STRATEGY FOR THE PURCHASE OF BINS AND CONTAINERS - Page 1**

(Report No 123-2025 by Executive Director of Neighbourhood Services, copy attached).

**4 PURCHASE OF EQUIPMENT – RECYCLING IMPROVEMENT FUND – HOUSEHOLD WASTE RECYCLING CENTRES - Page 3**

(Report No 113-2025 by Executive Director of Neighbourhood Services, copy attached).

**5 SOURCING STRATEGY FOR VARIOUS WASTE MANAGEMENT CONTRACTS - Page 7**

(Report No 124-2025 by Executive Director of Neighbourhood Services, copy attached).

**6 TENDERS RECEIVED BY CITY DEVELOPMENT - Page 11**

(Report No 108-2025 by Executive Director of City Development, copy attached).

**7 SOURCING STRATEGIES BY CITY DEVELOPMENT - Page 15**

(Report No 109-2025 by Executive Director of City Development, copy attached).

**8 BROOK STREET, BROUGHTY FERRY (VARIATION OF BUS/COACH BAYS) & WEST MARKETGATE/NETHERGATE (VARIATION OF LOADING ONLY BAYS) ORDER 2025 - Page 25**

(Report No 111-2025 by Executive Director of City Development, copy attached).

**9 ELECTRIC VEHICLE CHARGING INFRASTRUCTURE OPERATION AND MAINTENANCE CONCESSION CONTRACT TENDER REPORT - Page 31**

(Report No 131-2025 by Executive Director of City Development, copy attached).

**10 COMMUNITY REGENERATION PARTNERSHIP 2025/26 - Page 35**

(Joint Report No 114-2025 by Executive Directors of City Development and Corporate Services, copy attached).

**11 ECONOMIC VISION AND ACTION PLAN - Page 47**

(Report No 115-2025 by Executive Director of City Development, copy attached).

ITEM No ...3.....
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**REPORT TO:** FAIR WORK, ECONOMIC GROWTH AND INFRASTRUCTURE COMMITTEE - 21 APRIL 2025

**REPORT ON:** SOURCING STRATEGY FOR THE PURCHASE OF BINS AND CONTAINERS

**REPORT BY:** EXECUTIVE DIRECTOR OF NEIGHBOURHOOD SERVICES

**REPORT NO:** 123-2025

## 1.0 PURPOSE OF REPORT

- 1.1 The purpose of this report is to present a summary of the sourcing strategy and seek approval to award the contract for the purchase of the annual quantity of wheeled bins, euro containers, skips and specialist containers for neighbourhood recycling points which are estimated to be required during 2025/26.

## 2.0 RECOMMENDATIONS

- 2.1 Approves the direct award purchase of the bins, containers and skips required through the Scotland Excel Framework (07-21) Recycle and Refuse Containers & Waste Disposal Equipment (09-23).
- 2.2 Delegates authority to the Executive Director of Neighbourhood Services to award contracts to the successful bidder.

## 3.0 FINANCIAL IMPLICATIONS

- 3.1 The Executive Director of Corporate Services advises that the costs of £150,000 can be met from allowances for Recycling and Waste Management in 2025/26 that are included within the Design a Modern Council section of the General Services Capital Plan 2025/30.

## 4.0 SOURCING STRATEGY SUMMARY

- 4.1 This Sourcing Strategy seeks approval to procure all bins and containers via the frameworks from Scotland Excel - Recycle and Refuse Containers (07-21) & Waste Disposal Equipment (09-23).
- 4.2 Neighbourhood Services provides a domestic and commercial waste collection and recycling service including the operation of two recycling centres, to approximately 78,000 properties and 1,300 commercial customers within the city. New or replacement containers and skips are required to meet objectives set out in the Waste and Recycling Strategy Action Plan 2020 – 2025. These require to be issued:
- for new build properties;
  - to new commercial customers;
  - for householders and commercial customers who wish to participate in recycling schemes;
  - where containers and skips have been damaged;
  - for schools to allow participation in recycling schemes; and
  - for new or replacement neighbourhood recycling points.

Where possible, refurbished containers will be provided, however new containers require to be added to the Council's stock to meet demands.

- 4.3 Direct delivery is made by suppliers to the Marchbanks Depot.

## 5.0 RISK ANALYSIS

- 5.1 There are four standard risks in any procurement and for public sector regulated procurements, a fifth is added, that of the procurement exercise itself breaching the public contracts regulations and leaving the Council open to a legal challenge.

Description of risk	Actions to be taken to manage risk
<b>Commercial Risk</b> – That either the price objectives are not achieved up front or there are other costs that arise during the contract and diminish the overall benefits.	Low Risk - the contract will be awarded from a Framework Agreement, through which all costs have been considered.
<b>Technical Risk</b> – This concerns the difficulty in being able to specify the desired outcome and on the market being unable to deliver to the specification.	Low Risk - the contract will be awarded through a compliant procedure.
<b>Performance Risk</b> – This concerns the ability of suppliers to perform consistently over the life of the contract to deliver the planned benefits.	Low Risk – a contract management process will be put in place with the use of Key Performance Indicators.
<b>Contractual Risk</b> – Being able to remedy the shortcomings in the contractor's performance without severely damaging the contract and about avoiding reliance on the contracted supplier as the contract develops.	Low Risk – Dundee City Council are contractually protected via the contract terms and conditions. The contractor shall be proactively managed during the term of the contract.
<b>Procurement Risk</b> – where a procurement is found unsound in law, through the public procurement rules.	Low Risk – this is a regulated contract.

## 6.0 POLICY IMPLICATIONS

- 6.1 This report has been subject to the pre-IIA screening tool and does not make any recommendations for change to strategy, policy, procedures, services or funding and so has not been subject to an integrated impact assessment. An appropriate senior manager has reviewed and agreed with this assessment.

## 7.0 CONSULTATIONS

- 7.1 The Council Leadership Team have been consulted on the preparation of this report and agree with its contents.

## 8.0 BACKGROUND PAPERS

- 8.1 None.

Tony Boyle  
Executive Director of Neighbourhood Services

Catherine Conroy  
Interim Head of Environment

20<sup>th</sup> March 2025

**ITEM No ...4.....**

**REPORT TO:** FAIR WORK, ECONOMIC GROWTH & INFRASTRUCTURE COMMITTEE -  
21 APRIL 2025

**REPORT ON:** PURCHASE OF EQUIPMENT – RECYCLING IMPROVEMENT FUND –  
HOUSEHOLD WASTE RECYCLING CENTRES

**REPORT BY:** EXECUTIVE DIRECTOR OF NEIGHBOURHOOD SERVICES

**REPORT NO:** 113-2025

**1.0 PURPOSE OF REPORT**

- 1.1 The purpose of this report is to report the outcome of the call for competition from the Dynamic Purchasing System and seek approval to award the contract for the purchase of equipment for Baldovie Recycling Centre.

**2.0 RECOMMENDATIONS**

- 2.1 It is recommended that committee approves the purchase of a mobile roll packer from the Scotland Excel Dynamic Purchasing System – Waste Disposal Equipment 09/23 and that the award of contract be made to Bergmann Direct Ltd who provided the most economically advantageous tender offer.

**3.0 FINANCIAL IMPLICATIONS**

- 3.1 The Executive Director of Corporate Services has confirmed that the costs of £99,722 for the purchase of the equipment, can be met with the grant award from the Scottish Government's Recycling Improvement Fund, plus allowances for the Riverside Recycling Site, which are included within the Tackle climate change and reach net zero carbon emissions by 2045 section, of the General Services Capital Plan 2025/30.

**4.0 BACKGROUND**

- 4.1 A report noting the grant award from the Scottish Government's Recycling Improvement Fund to maximise reuse, recycling and carry out site upgrades at the city's two recycling centres and to present a sourcing strategy for the procurement process for the infrastructure improvements, was previously agreed at this committee (minute of meeting of this committee on 18 November 2024, Article II, report 314-2024 refers).
- 4.2 It was noted that each key element of the programme of works would be brought back to Committee for approval, in line with the milestones set out in the grant funding offer.
- 4.3 The third of these milestones was the purchase of a mobile roll packer for use at Baldovie Recycling Centre, which will meet wider strategic objectives set out in the Waste and Recycling Strategy Action Plan 2020-2025, to improve overall recycling performance. The roll packer will be used for compacting waste and recycling contained in open skips. High compaction will be possible and this will result in fewer vehicle/skip movements and better operational efficiency. The specially equipped compaction drum with spiked teeth, rolls over the waste or recycling, crushing it, optimising the space within the skip container.
- 4.4 Dundee City Council's corporate procurement team recommended that an invitation to tender via the Scotland Excel Dynamic Purchasing System, Waste Disposal Equipment (09-23) Lot 4 – Roll packers, was the preferred procurement route for this contract.

- 4.5 Following the tender closing date, evaluations were completed in March 2025. The bids were evaluated on price, product specification and delivery in order to find the most economically advantageous tender.
- 4.6 Two bids were received for the purchase of the mobile roll packer. Following the subsequent evaluation of the bids, table A in appendix 1 demonstrates that Bergmann Direct Ltd, provided the most economically advantageous bid.
- 4.7 It is recommended that the offer noted in 4.6 be accepted. If approval is granted, delivery of the mobile roll packer would be completed by June 2025.

## **5.0 POLICY IMPLICATIONS**

This report has been subject to the pre-IIA screening tool and does not make any recommendations for change to strategy, policy, procedures, services or funding and so has not been subject to an integrated impact assessment. An appropriate senior manager has reviewed and agreed with this assessment.

## **6.0 CONSULTATIONS**

- 6.1 The Council Leadership Team have been consulted on the preparation of this report and agree with its contents.

## **7.0 BACKGROUND PAPERS**

- 7.1 314-2024 refers.

Tony Boyle  
**Executive Director of Neighbourhood Services**

Catherine Conroy  
**Interim Head of Environment**

13 March 2025

## Appendix 1

**TABLE A –  
Scotland Excel Dynamic Purchasing System, Waste Disposal Equipment (09-23) Lot 4 – Roll  
packers**

<b>Supplier</b>	<b>Location</b>	<b>Product Cost (including delivery)</b>	<b>Cost/Quality Ranking</b>
Bergmann Direct Ltd	Lincoln	£99,722	1
Personnel Hygiene Services Limited	Caerphilly	£168,126	2

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**REPORT TO:** FAIR WORK, ECONOMIC GROWTH & INFRASTRUCTURE COMMITTEE -  
21 APRIL 2025

**REPORT ON:** SOURCING STRATEGY FOR VARIOUS WASTE MANAGEMENT  
CONTRACTS

**REPORT BY:** EXECUTIVE DIRECTOR OF NEIGHBOURHOOD SERVICES

**REPORT NO:** 124-2025

## **1.0 PURPOSE OF REPORT**

- 1.1 The purpose of this report is to present a summary of the sourcing strategy and seek approval to award the contracts for the services relating to the treatment of mixed scrap metal, mixed recycling: metals, plastics and cartons and paper and cardboard.

## **2.0 RECOMMENDATIONS**

- 2.1 It is recommended that the Committee: -
- a) approves the commencing of a procurement exercise in respect of the project described (based on the sourcing strategy summarised in this report).
  - b) delegates authority to the Executive Director of Neighbourhood Services to award contracts for the maximum period of 4 years, following the invitations to bid via the Scotland Excel Dynamic Purchasing System (DPS) Relating to The Treatment and Disposal of Recyclable and Residual Waste (27-17) in compliance with the Public Contracts (Scotland) Regulations 2015; and
  - c) notes that any contract awards to be made from this Scotland Excel Dynamic Purchasing System, that are not covered by delegation provided to officers within Council Standing Orders and Financial Regulations will be brought back to members for consideration in due course.

## **3.0 FINANCIAL IMPLICATIONS**

- 3.1 The Executive Director of Corporate Services advises that the income received for these various recycling commodities are contained within the Neighborhood Services waste management revenue budget. The value of the existing contractual arrangements are approximately £115,000 per annum for scrap metal, £105,000 per annum for mixed recycling: metals, plastics and cartons and £250,000 per annum for paper and cardboard.

## **4.0 SOURCING STRATEGY SUMMARY**

- 4.1 This Sourcing Strategy seeks approval to progress with an appropriate compliant process via the use of the Scotland Excel DPS which will support the council in delivering frontline waste and recycling services. This will allow legislative and regulatory compliance with the requirements of the Waste (Scotland) Regulations 2012 and the recently published Circular Economy Bill and corresponding Waste Route Map.
- 4.2 Bids will be invited via the Scotland Excel DPS Relating to The Treatment and Disposal of Recyclable and Residual Waste (27-17): -

- Lot 7 - Treatment of Mixed Scrap Metal - the treatment of approximately 584 tonnes of scrap metal and 14 tonnes of lead acid batteries per annum, collected and delivered to a local processing facility, from June 2025;
- Lot 1 - Treatment of Co-Mingled Mixed Recyclate - transport for collection from the Baldovie storage facility, onward transfer and reprocessing of approximately 2,500 tonnes of mixed recycling: metals, plastics and cartons per annum, from October 2025; and;
- Lot 2 - Treatment of Paper, Cardboard, News and Pams - transport for collection from the Marchbanks storage facility, onward transfer and reprocessing of approximately 4,500 tonnes of mixed paper/cardboard per annum, from December 2025.

4.3 It is proposed that each contract noted in 4.2 above will have an initial period of two years with an extension option of up to a maximum of two further one-year periods (totalling four years maximum).

## 5.0 RISK ANALYSIS

5.1 There are four standard risks in any procurement and for public sector regulated procurements, a fifth is added, that of the procurement exercise itself breaching the public contracts regulations and leaving the Council open to a legal challenge.

Description of risk	Actions to be taken to manage risk
<b>Commercial Risk</b> – That either the price objectives are not achieved up front or there are other costs that arise during the contract and diminish the overall benefits.	Low Risk - the contracts will be awarded through a compliant Dynamic Purchasing System through which all costs will be evaluated.
<b>Technical Risk</b> – This concerns the difficulty in being able to specify the desired outcome and on the market being unable to deliver to the specification.	Low Risk - the contract will be awarded through a compliant procurement route.
<b>Performance Risk</b> – This concerns the ability of suppliers to perform consistently over the life of the contract to deliver the planned benefits.	Low Risk – a contract management process will be put in place with the use of Key Performance Indicators.
<b>Contractual Risk</b> – Being able to remedy the 's shortcomings in the contractor's performance without severely damaging the contract and about avoiding reliance on the contracted supplier as the contract develops.	Low Risk – Dundee City Council are contractually protected via the contract terms and conditions. The contractor shall be proactively managed during the term of the contract.
<b>Procurement Risk</b> – where a procurement is found unsound in law, through the public procurement rules.	Low Risk – the procurements will be carried out in accordance with the Public Contracts (Scotland) Regulations 2015.

## 6.0 POLICY IMPLICATIONS

6.1 This report has been subject to the pre-IIA screening tool and does not make any recommendations for change to strategy, policy, procedures, services or funding and so has not been subject to an integrated impact assessment. An appropriate senior manager has reviewed and agreed with this assessment.

## **7.0 CONSULTATIONS**

- 7.1 The Council Leadership Team have been consulted on the preparation of this report and agree with its contents.

## **8.0 BACKGROUND PAPERS**

- 8.1 None.

Tony Boyle  
**Executive Director of Neighbourhood Services**

Catherine Conroy  
**Interim Head of Environment**

21 March 2025

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ITEM No ...6.....
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**REPORT TO:** FAIR WORK, ECONOMIC GROWTH AND INFRASTRUCTURE COMMITTEE – 21 APRIL 2025

**REPORT ON:** TENDERS RECEIVED BY CITY DEVELOPMENT

**REPORT BY:** EXECUTIVE DIRECTOR OF CITY DEVELOPMENT

**REPORT NO:** 108-2025

## 1 PURPOSE OF REPORT

1.1 This report details tenders received and seeks approval on acceptance thereof.

## 2 RECOMMENDATION

2.1 It is recommended that Committee approve the acceptance of the tenders submitted by the undernoted contractors as set out in the report, with the total amount, including allowances detailed in Appendix 1.

## 3 SUMMARY OF PROJECTS TENDERED

3.1 Tenders have been received by the Design and Property Division in relation to the projects detailed below.

Architects Projects - Reference and Description	Contractor
Balmuir Woods Site – Travellers Amenities Upgrading Works	Construction Services

## 4 FINANCIAL IMPLICATIONS

4.1 The Executive Director of Corporate Services has confirmed that funding for the above projects is available as detailed on the attached sheet.

4.2 Where the Council utilise a national or local framework to procure construction and engineering works, all tenderers that have been assigned to the relevant framework have previously been assessed on a qualitative and cost basis, ensuring a highly competitive benchmark is set for the framework supply chain.

## 5 BACKGROUND PAPERS

5.1 None.

## 6 POLICY IMPLICATIONS

6.1 This report has been subject to the Pre-IIA Screening Tool and does not make any recommendations for change to strategy, policy, procedures, services or funding and so has not been subject to an Integrated Impact Assessment. An appropriate Senior Manager has reviewed and agreed with this assessment.

## 7 CONSULTATIONS

7.1 The Council Leadership Team were consulted in the preparation of this report.

Neil Martin  
Head of Design and Property

Robin Presswood  
Executive Director of City Development

NM/KM

6 March 2025

Dundee City Council  
Dundee House  
Dundee

## APPENIX 1

PROJECT	Balmuir Woods Site – Travellers Amenities Upgrading Works								
PROJECT NUMBER	N/A								
PROJECT INFORMATION	The works comprise of full upgrading works to 20nr amenity blocks, including replacement windows and external doors, kitchen and utility upgrade works, replacement shower-room fit-out, general electrical upgrade and redecoration throughout.								
ESTIMATED START AND COMPLETION DATES	Start April 2025 Completion June 2025								
TOTAL COST	<table> <tr> <td>Contract</td><td>£216,656.00</td></tr> <tr> <td>Non-contract allowances</td><td>£10,000.00</td></tr> <tr> <td>Fees</td><td><u>£10,000.00</u></td></tr> <tr> <td>Total</td><td><u>£236,656.00</u></td></tr> </table>	Contract	£216,656.00	Non-contract allowances	£10,000.00	Fees	<u>£10,000.00</u>	Total	<u>£236,656.00</u>
Contract	£216,656.00								
Non-contract allowances	£10,000.00								
Fees	<u>£10,000.00</u>								
Total	<u>£236,656.00</u>								
FUNDING SOURCE	Capital Plan 2025-2030 – Design a Modern Council – Property Lifecycle Development Programme – Structural Improvement and Property Upgrades								
BUDGET PROVISION & PHASING	<table> <tr> <td>2025/2026</td><td>£ £236,656.00</td></tr> </table>	2025/2026	£ £236,656.00						
2025/2026	£ £236,656.00								
ADDITIONAL FUNDING	None.								
REVENUE IMPLICATIONS	None.								
POLICY IMPLICATIONS	There are no major issues.								
TENDERS	<table> <tr> <td><b>Contractor</b></td><td><b>Submitted Tender</b></td></tr> <tr> <td>Construction Services</td><td>£216,656.00</td></tr> </table>	<b>Contractor</b>	<b>Submitted Tender</b>	Construction Services	£216,656.00				
<b>Contractor</b>	<b>Submitted Tender</b>								
Construction Services	£216,656.00								
RECOMMENDATION	To accept the offer from Construction Services								
SUB-CONTRACTORS	None								
BACKGROUND PAPERS	None.								

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ITEM No ...7.....
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**REPORT TO:** FAIR WORK, ECONOMIC GROWTH AND INFRASTRUCTURE COMMITTEE – 21 APRIL 2025

**REPORT ON:** SOURCING STRATEGIES BY CITY DEVELOPMENT

**REPORT BY:** EXECUTIVE DIRECTOR OF CITY DEVELOPMENT

**REPORT NO:** 109-2025

## 1 PURPOSE OF REPORT

- 1.1 The purpose of this report is to present sourcing strategies and seeks approval to commence with the procurement exercise in respect of each project.

## 2 RECOMMENDATION

- 2.1 It is recommended that Committee approves the commencement of a procurement exercise in respect of the projects described, based on the sourcing strategy detailed in Appendix 1, and delegates authority to the Executive Director of City Development to award contracts where tenders are less than £500,000, tenders above this level and 10% above the sourcing strategy estimate will be brought back to committee for consideration.

## 3 SUMMARY OF SOURCING STRATEGIES

- 3.1 Proposed sourcing strategies for progressing by the Design and Property service in relation to the projects detailed below:

Proposed Sourcing Strategies
Deliver Inclusive Economic Growth – Demolition of Properties and Remediation Works budget Programme for 2025/26 financial and future financial years
Craigiebarns Primary School – Replacement Flat Roof Coverings Phase 4

- 3.2 Proposed sourcing strategies for progressing by the Sustainable Transport & Roads Service in relation to the projects detailed below:

Proposed Sourcing Strategies
Route Optimisation Software
Transport Asset Inventory Data Collection

## 4 FINANCIAL IMPLICATIONS

- 4.1 The Executive Director of Corporate Services has confirmed that funding for the above projects is available as detailed on the attached sheet.

## 5 SOURCING STRATEGY SUMMARY

- 5.1 This Sourcing Strategy seeks approval to progress with an appropriate compliant tender process via Public Contracts Scotland. Bidders will go through a selection process to assess capability to the needs and requirement of the contract.

## 6 RISK ANALYSIS

- 6.1 There are 4 standard risks in any procurement and for public sector regulated procurements, a fifth is added, that of the procurement exercise itself breaching the public contract regulations and leaving the Council open to a legal challenge:

Description of Risk	Actions To Be Taken To Manage Risk
<b>Commercial Risk</b> – that either the price objectives are not achieved up front or there are other costs that arise during the contract and diminish the overall benefits.	Low Risk - the contract will be tendered and awarded through a compliant tender procedure, through which all costs have been considered.
<b>Technical Risk</b> – this concerns the difficulty in being able to specify the desired outcome and on the market being unable to deliver to the specification.	Low Risk - the contract will be tendered and awarded through a compliant procedure. Bidders will be required to demonstrate technical competence as part of the tender evaluation process.
<b>Performance Risk</b> – this concerns the ability of suppliers to perform consistently over the life of the contract to deliver the planned benefits.	Low Risk – a contract management process will be put in place with the use of KPI's.
<b>Contractual Risk</b> – being able to remedy the shortcomings in the contractor's performance without severely damaging the contract and about avoiding reliance on the contracted supplier as the contract develops.	Low Risk - DCC are contractually protected via the contract terms and conditions. The contractor shall be proactively managed during the term of the contract.
<b>Procurement Risk</b> – where a procurement is found unsound in law, through the public procurement rules.	Low Risk – this is a regulated contract.

## 7 SUMMARY

- 7.1 It is recommended that the Committee approve this Sourcing Strategy and award appropriate delegated powers to the Executive Director of City Development to proceed as outlined.

## 8 POLICY IMPLICATIONS

- 8.1 This report has been subject to the Pre-IIA Screening Tool and does not make any recommendations for change to strategy, policy, procedures, services or funding and so has not been subject to an Integrated Impact Assessment. An appropriate Senior Manager has reviewed and agreed with this assessment.

## 9 CONSULTATIONS

- 9.1 The Council Leadership Team has been consulted in the preparation of this report.

**10 BACKGROUND PAPERS**

10.1 None.

Neil Martin  
Head of Design and Property

Robin Presswood  
Executive Director of City Development

NM/EM/KM

28 February 2025

Dundee City Council  
Dundee House  
Dundee

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## APPENDIX 1

<b>SOURCING STRATEGY</b>	Capital Plan 2025-2030 - Deliver Inclusive Economic Growth – Demolition of Properties and Remediation Works budget Programme for 2025/26 financial and future financial years
<b>PROJECT NUMBER</b>	Multiple
<b>PROJECT INFORMATION</b>	<p>Demolition of Properties and Remediation Works budget Programme for 2025/2026 financial and future financial years, appointing Contractors to deliver the following:</p> <p><u>Financial Years 2025/2026</u></p> <p>Braeview Academy Full demolition</p> <p>Craigie High School Full demolition</p> <p>Kirkton Community Centre Full demolition</p> <p>Drumgeith Inn Full demolition</p> <p>82 Drumgeith Road Demolition (DCC owned property only)</p> <p>Emergency and/or unplanned works</p> <p><u>Future Financial years</u></p> <p>Future demolition identified buildings through agreed Council Department strategies, emergency works, unplanned works and other Council department's committee approvals.</p>
<b>PROPOSED CONTRACT DURATION</b>	Next 5 years
<b>RECOMMENDATION</b>	<p>It is recommended that the Committee:</p> <ul style="list-style-type: none"> <li>a approves the commencement of a procurement exercise in respect of the projects described, via invite competitive bids from suitably qualified Contractors on the Scotland Excel framework (Demolition &amp; Deconstruction Works) in Public Contracts Scotland, based on the sourcing strategy summarised in this report; and</li> <li>b delegates authority to the Executive Director of City Development to award contracts to the successful bidders, up to the value of £500,000, to successful bidders, following a tender process carried out in compliance with Public Contracts (Scotland) Regulations 2015.</li> </ul>
<b>FINANCIAL IMPLICATIONS</b>	<p>The Executive Director of Corporate Services confirms that funding is available.</p> <p>Once formal tenders have been received, any contracts over the value of £500,000 will be reported to a future Fair Work, Economic Growth and Infrastructure Committee for approval.</p> <p>The contract will be funded from the 2025-2030 Demolition of Properties and Remediation Works budget Programme for 2025/26 financial and future financial years</p>
<b>POLICY IMPLICATIONS</b>	There are no issues

BACKGROUND PAPERS	N/A
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<b>SOURCING STRATEGY</b>	Craigiebarns Primary School – Flat Roof Replacement Phase 4
<b>PROJECT NUMBER</b>	24-6001
<b>PROJECT INFORMATION</b>	The works comprise replacement of approximately 630sqm of bitumen flat roof coverings over the seniors classroom area at Craigiebarns Primary School. The roof condition is such that it is now beyond economical repair. Recurring leaks have resulted in classroom decants and disruption to teaching. Roof to be replacement with new built-up waterproof membrane roofing system, including upgraded insulation, replacement rooflights, improved roof drainage and detailing.
<b>PROPOSED CONTRACT DURATION</b>	June 2025-August 2025
<b>RECOMMENDATION</b>	It is recommended that the Committee: <ul style="list-style-type: none"> <li>a approves the commencement of a procurement exercise in respect of the projects described, via the single supplier framework MPF2 Places for People Framework, based on the sourcing strategy summarised in this report; and</li> <li>b delegates authority to the Executive Director of City Development to finalise the procurement and award a contract to the successful bidder following a tender process carried out in compliance with Public Contracts (Scotland) Regulations 2015.</li> </ul>
<b>FINANCIAL IMPLICATIONS</b>	The financial implications associated with this report are the estimated cost of the contract to be awarded. Based on experience and market enquiries, the total cost of the contract is estimated to be £400k, inclusive of non-contract allowances and fees. The contract will be funded from the 2025-2030 Capital Plan – Design a Modern Council – Property Lifecycle Improvement Programme – Roof Replacement
<b>POLICY IMPLICATIONS</b>	There are no issues
<b>BACKGROUND PAPERS</b>	N/A

<b>SOURCING STRATEGY</b>	Route Optimisation Software
<b>PROJECT NUMBER</b>	N/A
<b>PROJECT INFORMATION</b>	<p>The Council's route optimisation software was procured in 2011 in a joint procurement with Angus Council and has been re-procured via framework contracts since. Route optimisation software is used by the Road Maintenance Partnership and Waste Management Service to manage, plan, and deliver optimised routes to in-vehicle devices for the provision of winter maintenance and waste management services.</p> <p>The software is currently used to deliver over 400 routes within City Development and Neighbourhood Services and was deemed to be the most appropriate tool following market evaluation when it was initially procured.</p> <p>In recognition of the costs and resources associated with establishing new software, data migration, training and familiarisation, the continuation of service from the incumbent supplier (Integrated Skills Limited) is the preferred and recommended procurement solution.</p>
<b>PROPOSED CONTRACT DURATION</b>	Five years
<b>RECOMMENDATION</b>	It is recommended that the Committee approves the direct award to Integrated Skills Ltd of a five-year contract using the Crown Commercial Services RM6259 Vertical Application. This will allow for on-going maintenance and the upgrading of both software and in vehicle devices.
<b>FINANCIAL IMPLICATIONS</b>	The contract is expected to be in the region of £62,000 per annum in software subscription costs and £40,000 in one off hardware upgrade costs which will be shared between the City Development (Road Maintenance) and Neighbourhood Services (Waste Management) revenue budgets.
<b>POLICY IMPLICATIONS</b>	There are no issues.
<b>BACKGROUND PAPERS</b>	N/A



<b>SOURCING STRATEGY</b>	Transport Asset Inventory Data Collection
<b>PROJECT NUMBER</b>	DCC/CD/310/24
<b>PROJECT INFORMATION</b>	Digital survey of road and transport assets, with production of a digital map-based inventory record. Survey assets include public transport infrastructure, parking infrastructure, road markings, and street furniture. Inventory data will populate the Council's asset management systems, enabling inspection and repair data to be digitally recorded directly from site to the Council's cloud-hosted asset management system.
<b>PROPOSED CONTRACT DURATION</b>	May 2025 – October 2025.
<b>RECOMMENDATION</b>	<p>It is recommended that the Committee;</p> <ul style="list-style-type: none"> <li>a) approves the commencement of a procurement exercise in respect of the project described, based on the sourcing strategy summarised in this report; and</li> <li>b) delegates authority to the Executive Director of City Development to finalise the procurement strategy and award a contract via the single supplier Road Asset Management Strategy (RAMS) Framework in compliance with the Public Contracts (Scotland) Regulations 2015. The Framework has been used by over 50 Local Authorities in the UK to procure road condition survey data and associated services, including the following in Scotland: Aberdeen City, Stirling, East Dumbartonshire, The City of Edinburgh Council, and West Dumbartonshire.</li> </ul>
<b>FINANCIAL IMPLICATIONS</b>	The financial implications associated with this report are the estimated cost of the contract to be awarded. Based on experience and market enquiries, the total cost of the contract is estimated to be £60,000, inclusive of non-contract allowances and fees. The contract will be funded from the Dundee City Council On-Street Parking Account revenue budget.
<b>POLICY IMPLICATIONS</b>	There are no issues.
<b>BACKGROUND PAPERS</b>	N/A

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**ITEM No ...8.....**

**REPORT TO:** FAIR WORK, ECONOMIC GROWTH AND INFRASTRUCTURE COMMITTEE – 21 APRIL 2025

**REPORT ON:** BROOK STREET, BROUGHTY FERRY (VARIATION OF BUS/COACH BAYS) & WEST MARKETGAIT/NETHERGATE (VARIATION OF LOADING ONLY BAYS) ORDER 2025

**REPORT BY:** EXECUTIVE DIRECTOR OF CITY DEVELOPMENT

**REPORT NO:** 111-2025

## **1 PURPOSE OF REPORT**

- 1.1 This report details proposed Traffic Regulation Order variations utilising the powers of the Road Traffic Regulation Act 1984. The variations proposed in this report are promoted to provide a coach parking provision for tours visiting central Broughty Ferry and to seek delegated authority for associated alterations to the limited waiting facility traffic order.
- 1.2 The report also details proposed Traffic Regulation Order variations utilising the powers of the Road Traffic Regulation Act 1984 to provide loading only facilities on Nethergate and West Marketgait to assist adjacent businesses and improve local amenity.

## **2 RECOMMENDATION**

- 2.1 It is recommended that the Committee approve the preparation of the corresponding Traffic Regulation Order to affect the necessary changes within the current Dundee City Council (Eastern Area, Dundee) (Waiting and Loading Restrictions) Order 2010, the Dundee City Council (Coach Parking) Order 2017, and the Dundee City Council (Central Area, Dundee) Controlled Parking Zone Order 2010.

## **3 FINANCIAL IMPLICATIONS**

- 3.1 The costs of advertising the Traffic Regulation Order and associated works are estimated to be £2,200 and will be funded from the Dundee City Council on-street parking account.

## **4 BACKGROUND**

- 4.1 The Broughty Ferry Traders Association have requested provision for coach parking in central Broughty Ferry to enable tours to be accommodated and stimulate local economic activity.
- 4.2 In the Nethergate the mixture of business activities operating has generated demand for increased loading provision. Displaced on-street parking can be accommodated at the Council's surface level and multi-storey carparks.
- 4.3 Detailed plans of the proposals can be found at the following weblink:  
<https://www.dundee.gov.uk/sites/default/files/Traffic%20Order.pdf>

## **5 POLICY IMPLICATIONS**

- 5.1 This report has been subject to the Pre-IIA Screening Tool and does not make any recommendations for change to strategy, policy, procedures, services or funding and so has not been subject to an Integrated Impact Assessment. An appropriate Senior Manager has reviewed and agreed with this assessment.

**6 CONSULTATIONS**

- 6.1 The Council Leadership Team have been consulted in the preparation of this report and are in agreement with its content.

**7 BACKGROUND PAPERS**

- 7.1 None.

Ewan Macnaughton  
Head of Sustainable Transport and Roads

Author: Stewart Spain

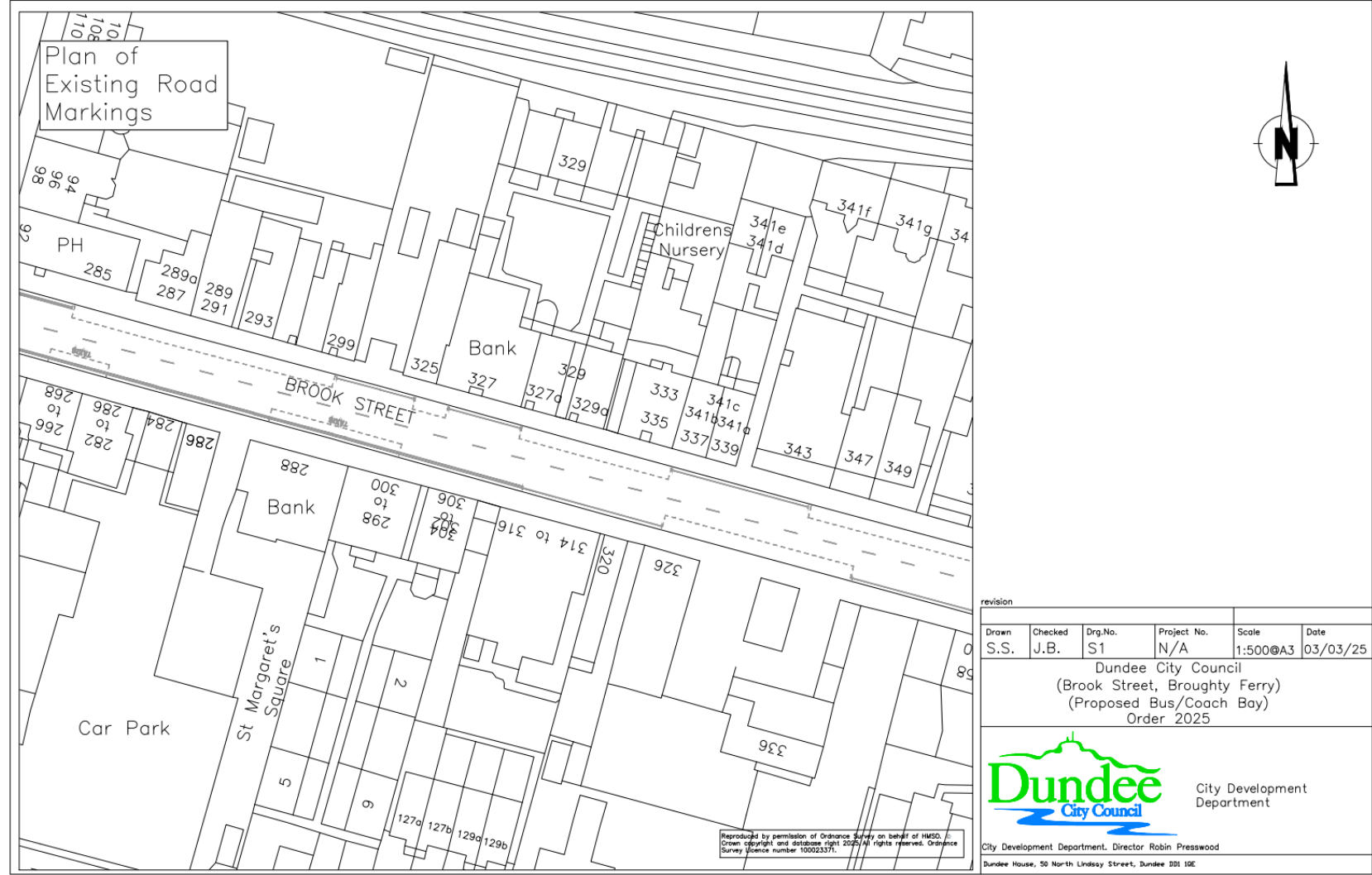
Robin Presswood  
Executive Director of City Development

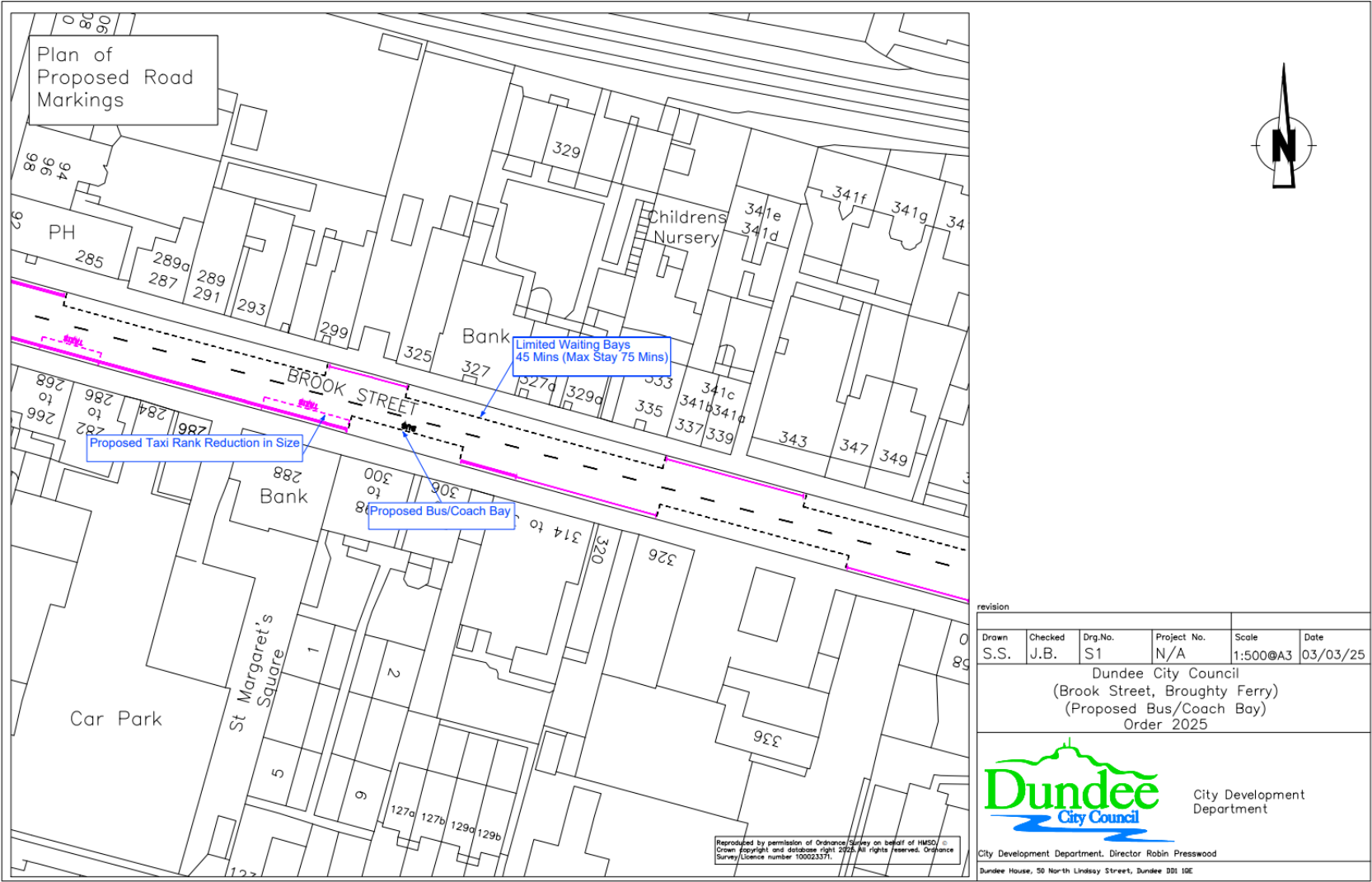
Dundee City Council  
Dundee House  
Dundee

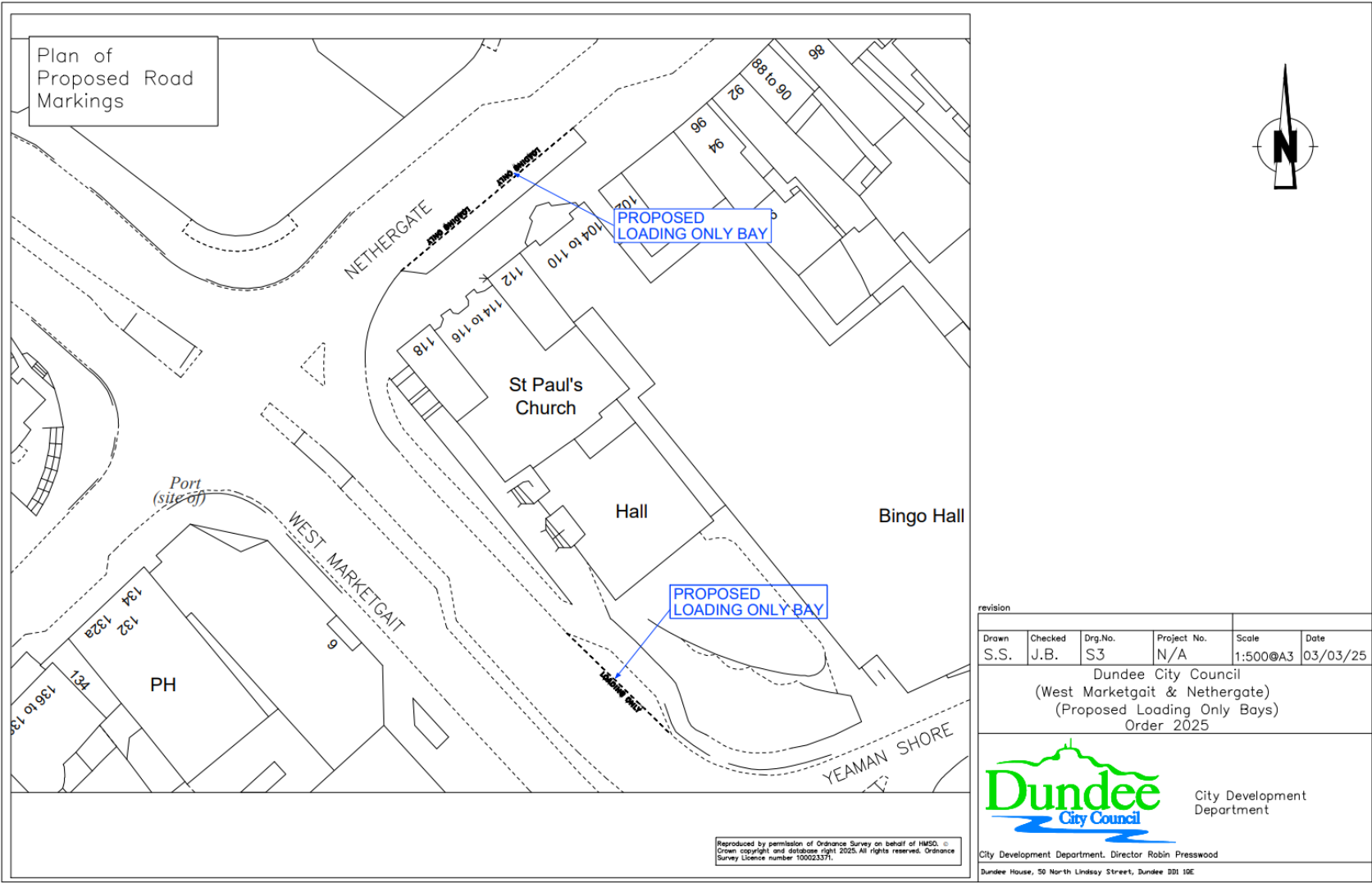
RP/EM/SS/KM

6 March 2025

APPENDIX 1







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ITEM No ...9.....
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**REPORT TO:** FAIR WORK, ECONOMIC GROWTH AND INFRASTRUCTURE COMMITTEE – 21 APRIL 2025

**REPORT ON:** ELECTRIC VEHICLE CHARGING INFRASTRUCTURE OPERATION AND MAINTENANCE  
CONCESSION CONTRACT TENDER REPORT

**REPORT BY:** EXECUTIVE DIRECTOR OF CITY DEVELOPMENT

**REPORT NO:** 131-2025

## **1 PURPOSE OF REPORT**

- 1.1 This report details tenders received for the operation, maintenance and improvement of Dundee City Council's electric vehicle charging assets. The contract period is 20 years, with break clauses at years 10 and 15. The break clauses will only be invoked by mutual consent of the contractor and Dundee City Council although the Council can terminate the contract at any point with three months' notice in respect of failure to meet specified performance standards.

## **2 RECOMMENDATION**

- 2.1 It is recommended that Committee:
- a approve the acceptance of the tender received from Swarco for Lot 1 - Off Street Charging Hubs; and
  - b delegate authority to the Head of Sustainable Transport & Roads to retender Lot 2 - On Street Chargers.

## **3 FINANCIAL IMPLICATIONS**

- 3.1 The Executive Director of Corporate Services confirms that the revenue costs associated with the work will be recovered by the supplier from tariff income. The concession contract transfers the risk ownership of electric vehicle charging demand and related income being sufficient to cover the costs of operating and maintaining the asset from the Council to the supplier. Should tariff income decrease due to reduced market demand, the Council will not be liable for any financial shortfall in fulfilling the contract's obligations.
- 3.2 In previous years the Council has received external grant funding for the servicing and maintenance of chargers, and Transport Scotland funded the provision of the Charge Place Scotland back-office directly. Renewals and upgrades of chargers have also to date been funded by external grants. Moving forward, these costs require to be funded from tariff income which will necessitate an increase in tariffs, albeit forecast growth in EV charging demand will increase the utilisation of assets and improve the cost recovery attainable constraining tariff rises required in future years.
- 3.3 Tenderers were invited to submit a rate per kWh for the operation, maintenance, and life cycle refurbishment of assets. The successful bidder's rate will be encompassed within the tariff fee to recover the cost. This method of financing will reduce the Council's risk exposure to variance in the demand growth profiled and provide cost certainty in respect of operation and asset management when setting tariff rates.
- 3.4 This is a concession contract and there are no outlays from the Council other than the payment of electricity costs. The Council will continue to pay these costs, which will be reimbursed by the concessionaire in line with the pricing of the Scottish Government's energy supply framework contract. Other than this the Council will receive a fixed amount per kWh charge from the concessionaire, paid monthly in arrears. All other costs associated with the contract are to be met by the concessionaire.

- 3.5 With reference to Article VII of the minute of the City Development Committee held on 9 September 2019 (Report 300-2019 refers), the Executive Directors of City Development and Corporate Services are delegated authority to set EV charging tariffs in future years to cover costs, minimise financial risk to the Council, and support future expansion of the charging network. To support social inclusion in access to zero emission transport, the Council currently operates a cost neutral EV tariff pricing strategy.
- 3.6 From the 1 June 2025 the tariffs listed in Table 1 will apply, with the £10 overstay charge remaining unchanged. The 38p connection fee currently charged will no longer apply, as the cost will be included in the kWh tariff fees noted in Table 1. The tariffs will be regularly reviewed and adjusted as required to reflect energy prices, inflation, and utilisation rates.

EV Charger Type	Current Tariff	Tariff from 1/6/25
Fast Charger (up to 22kW)	50p per kWh	57p per kWh
Rapid Charger (≥43kW AC or 50kW DC)	55p per kWh	69p per kWh
Ultra-Rapid Charger (100kW or 150Kw)	60p per kWh	69p per kWh

Table 1 – EV Tariffs from 1 June 2025

#### **4 TENDER SUMMARY**

- 4.1 The procurement exercise invited tenders for the operation and maintenance of the Council's EV charging infrastructure which comprises of 112 publicly accessible chargers, and 103 private chargers for use solely by Council vehicles. The charging infrastructure asset includes associated electrical inventory such as battery storage facilities, solar arrays, and cabling.
- 4.2 The operation of the EV charging network includes the provision of back-office administration, which has to date been provided by Charge Place Scotland on behalf of Transport Scotland, and the scope of maintenance includes renewal of assets at the end of their serviceable life, and upgrade of assets with new technology to ensure the system operation is efficient and in keeping with advancements in charging technology. The contract also includes provision to order expansion of the network to accommodate future funding available.
- 4.3 Tenders were invited for two individual lots (on-street chargers and off-street hubs & depots) due to the alternate suppliers operating in each distinct marketplace.

#### **5 LOT 1 – OFF STREET CHARGING HUBS**

- 5.1 Lot 1 covers the operation and maintenance of the Council's private depot charging estate and public access charging hubs.
- 5.2 One tender was received from Swarco, who are the Council's primary incumbent maintenance supplier for these assets, and also the current provider of back-office operation services through the Transport Scotland Charge Place Scotland commission.
- 5.3 The tender submitted for the initial 10 year term is estimated to value £18,093,080 and covers the provision of electricity, back-office services, inspection, testing, servicing, maintenance, fault response, and life cycle renewal and upgrade of assets.

## **6 LOT 2 – ON STREET CHARGERS**

- 6.1 Lot 2 covers the operation and maintenance of the Council's 35 public access on-street chargers, and the installation of a further 125 new chargers to be financed through a combination of 20% capital funding by grant awarded from the Transport Scotland Electric Vehicle Infrastructure Fund (EVIF) with the remaining 80% being private sector investment recouped through future tariff income.
- 6.2 One tender submission was received for the on-street charging lot which was non-compliant in respect to commercial financing requirements for the provision of the 125 additional chargers.
- 6.3 While pre-tender market engagement identified supplier interest in private sector financing of on-street chargers on the terms specified in the tender, this interest hasn't materialised in compliant tenders being received to the procurement notice. Supplier feedback identifies a constraint in bidding attributed to the ownership model of the new chargers being specified as the Council rather than the supplier, which restricts private financing options.
- 6.4 With most forms of private financing of public sector assets, the concession contract provides future revenue certainty through contractual payment obligations over the term of the contract. This procurement differs in that the assets are funded in part through future income generation which places a financial recovery risk on the supplier should income generated fall short of forecast. To provide security against this risk, private sector lenders have sought supplier asset ownership as a form of investment security provision.
- 6.5 In recognition of the barrier to private financing identified it is proposed to retender the on-street charging lot with ownership of the existing chargers continuing to be retained by the Council, and supplier ownership of the additional 125 chargers. Tenders received to the procurement will be reported to a future committee for consideration of approval.
- 6.6 Transport Scotland have confirmed that the revised terms of the procurement proposed comply with the EVIF grant conditions.

## **7 POLICY IMPLICATIONS**

- 7.1 This report has been subject to the Pre-IIA Screening Tool and does not make any recommendations for change to strategy, policy, procedures, services or funding and so has not been subject to an Integrated Impact Assessment. An appropriate Senior Manager has reviewed and agreed with this assessment.

## **8 CONSULTATIONS**

- 8.1 The Council Leadership Team have been consulted in the preparation of this report and are in agreement with its content.

## **9 BACKGROUND PAPERS**

- 9.1 Report 42-2024 – EV Operation & Maintenance Sourcing Strategy (19 February 2024)

Ewan Macnaughton  
Head of Sustainable Transport and Roads

Author: Paul Menzies

Robin Presswood  
Executive Director of City Development

Dundee City Council

Dundee House  
Dundee

RP/EM/PM/KM

27 March 2025

ITEM No ...10.....
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**REPORT TO:** FAIR WORK, ECONOMIC GROWTH AND INFRASTRUCTURE COMMITTEE - 21 APRIL 2025

**REPORT ON:** COMMUNITY REGENERATION PARTNERSHIP 2025/26

**REPORT BY:** EXECUTIVE DIRECTORS OF CITY DEVELOPMENT AND CORPORATE SERVICES

**REPORT NO:** 114-2025

## **1 PURPOSE OF REPORT**

- 1.1 This report provides an update on the £20 million funding awarded to Dundee City Council by the Ministry of Housing, Communities and Local Government (MHCLG) for the Levelling Up Partnership (now renamed the Community Regeneration Partnership – CRP) in 2025/26 and seeks approval to delegate authority to the Executive Director of City Development and Executive Director of Corporate Services, as the Section 95 Officer, to deliver the programme.

## **2 RECOMMENDATIONS**

- 2.1 It is recommended that the Committee:
- a Welcomes the investment of £20 million into the city and notes the projects to be delivered through the Programme;
  - b Remits the Executive Directors of City Development and Corporate Services to work with relevant city stakeholders and partners to progress the compliant development and delivery of the Community Regeneration Partnership Programme;
  - c Delegates authority to the Executive Directors of City Development and Corporate Services to award grants following conclusion of the three challenge funds that will shortly open for applications upon approval of the report; and
  - d Recognises that the delivery of the Programme within the required timescale will be a significant challenge and delegates authority to the Executive Directors of City Development and Corporate Services to agree with MHCLG timescales and phasing of the CRP Programme and the potential reallocation of funding if this becomes necessary.
  - e Note that officers will deliver Member briefings on the Programme at appropriate stages.

## **3 FINANCIAL IMPLICATIONS**

- 3.1 The allocation of funding from the Community Regeneration Partnership to Dundee is £20 million in capital and £250,000 in revenue during financial year 2025/26 and will be in the form of a direct award to Dundee City Council.
- 3.2 The UK Government has allocated £45,000 in 2025/26 as a capacity payment for CRP, which will support the internal delivery of the projects by City Development.

## **4 DUNDEE CITY COMMUNITY REGENERATION PARTNERSHIP**

- 4.1 In October 2023, the UK Government announced an £80 million expansion of their Levelling-Up Partnership Programme, marking its first implementation in Scotland. Throughout 2024/25 the MHCLG collaborated with Dundee City Council and key stakeholders to identify projects for delivery in the city. Ministers within the UK Government made the final decisions on projects to be supported. The UK Government confirmed the £20 million allocation for Dundee as part of the Autumn Statement in October 2024. (See Appendix 1)
- 4.2 The Programme includes 15 capital projects (see Appendix 2), which will be delivered either by the Council or external partners, and three revenue projects.

- 4.3 The timescale for delivery set by the UK Government requires all contracts for capital projects to be let before 31 March 2026. This will be a significant challenge, particularly given the nature and range of Programme investment and the need to engage directly with delivery partners. Risks include the identification of match funding, project management capacity and the timescales associated with procurement and statutory consents.
- 4.4 Dundee City Council signed a Memorandum of Understanding (MOU) with MHCLG in February 2025 outlining the expected delivery approach for the Community Regeneration Partnership.
- 4.5 The MOU provides Dundee City Council with the opportunity to seek to amend the project list if any identified project is unable to proceed within the agreed timescales. Any alternative project must contribute to the aims of the package and reflect the menu of interventions developed, and to be agreed by Ministers.
- 4.6 Dundee City Council may submit a request to add a project to the package if it meets the following criteria:
- i. Its requirement for grant can be contained within the approved package budget
  - ii. The Council can demonstrate that the project would contribute to the aims of the package
  - iii. It reflects the menu of interventions developed during the partnership and agreed with ministers
  - iv. It is feasible and deliverable, represents value for money and reflects local strategic needs and aspirations.
- 4.7 The next steps in the delivery of the programme include:
- Confirming that projects can deliver within the timescales of the programme.
  - Formalising grant offer letters between Dundee City Council and programme delivery partners, including conditions of grant, financial reporting mechanisms, project updates and to avoid any transfer of risk from the project partner to the Council. This will enable the Executive Directors of City Development and Corporate Services to sign off on project delivery at appropriate stages.
  - Delivering the three Challenge Funds – Fabric First, Community Facilities and Historic Buildings Renewal will be launched late April 2025 by the Executive Director of, City Development):
    - **Historic Buildings Renewal Fund:** grants to stimulate investment in the renovation and repurposing of buildings that support the regeneration of the city centre. Focusing on both ground floor and upper levels – particularly vacant and underused spaces as well as net zero investments.
    - **Fabric First Fund:** a grant scheme for city centre premises, with two key priorities: façade enhancements/just in time external repairs for both vacant and occupied premises and grants to support the internal refurbishment/upgrading of vacant premises to bring them back into productive use.
    - **Community Facilities Fund:** a programme of grants aimed at developing facilities in local communities, with a particular focus on deprived communities, to provide diversionary activities for young people. Neighbourhood Services will collaborate with City Development to develop and deliver this fund.
  - Collaborating with programme partners both within the Council and externally, to ensure the Executive Director of Corporate Services, as Section 95 Officer, is content that projects are compliant with the terms of their grant offer letter and can be delivered effectively.
  - Develop a risk register for each project identifying if any projects are at risk of not delivering and agreeing the process for reallocating spend.

## 5 GOVERNANCE

- 5.1 The following governance model is proposed to deliver the Community Regeneration Partnership Programme and detailed further in appendix 3:
- a The Executive Directors of Corporate Services and City Development will act as CRP Programme sponsors.
  - b The Executive Director of City Development will use capacity building funding (£45,000 in 2025/26) to support delivery, ensuring that the City Council has the necessary skills, resources, and capacity to deliver the programme effectively and compliantly.
  - c The Council's Corporate External Funding Team will manage the day-to-day operations and monitor the programme, working closely with colleagues engaged in the delivery of activities across the Council, and will provide regular updates to the Executive Directors of Corporate Services and City Development.
  - d The Executive Director of City Development will provide quarterly reports to MHCLG and where required, Committee will be provided with updates on individual projects and/or the programme.
  - e The Executive Director of City Development will seek appropriate Committee approval for any capital projects being directly delivered by Dundee City Council, in accordance with standing orders.
  - f Dundee City Council will complete Fraud Risk Assessments for each project/partner to ensure the safe administration of grants and that appropriate measures are put in place to mitigate against the risk of both fraud and payment error.

## 6. POLICY IMPLICATIONS

- 6.1 This report has been subject to the Pre-IIA Screening Tool and does not make any recommendations for change to strategy, policy, procedures, services or funding and so has not been subject to an Integrated Impact Assessment. An appropriate Senior Manager has reviewed and agreed with this assessment.

## 7 CONSULTATIONS

- 7.1 The Council Leadership Team were consulted in the preparation of this report.
- 7.2 The UK Government consulted with a wide range of stakeholders in the development phase of the Programme (January to March 2024). The aim was to identify capital projects that best met the key priorities of both the UK Government, the stakeholders and the city.

## 8 BACKGROUND PAPERS

- 8.1 None.

Gregor Hamilton  
Head of Planning and Economic Development

Author: Diane Milne

Robin Presswood  
Executive Director of City Development

Paul Thomson  
Executive Director of Corporate Services

Dundee City Council  
Dundee House  
Dundee

GH/DM/HG

25 March 2025



## APPENDIX 1

### BACKGROUND: COMMUNITY REGENERATION PARTNERSHIP

#### Levelling Up Partnership

The UK Government introduced the Levelling Up Partnership approach in the March 2023 budget, allocating up to £20M to twenty areas in England for bespoke, place-based regeneration in 2023-24 and 2024-25. In the October 2023 Budget, the Government expanded the programme to Scotland, selecting four local authorities - Dundee, Argyll & Bute, Comhairle nan Eilean Siar and the Scottish Borders – to receive a similar £20M contribution. The programme has been renamed the Community Regeneration Partnership by the current Government.

#### Delivery Mechanism

In early 2024, a team of officers from the MHCLG visited Dundee and engaged with a range of key stakeholders across the city (such as third sector and business organisations, academic partners, infrastructure providers and national agencies). Their goal was to identify local challenges, key opportunities and potential projects for inclusion in the Programme, aligning with the key objectives of MHCLG.

Following this collaborative approach to programme development, the UK Government announced the Partnership (and the key projects to be supported) on the 9th of May 2024. The new Government reconfirmed following the Autumn Statement in October 2024.

Dundee City Council will be the Programme lead for delivery and governance which will include:

- Projects delivered directly by Dundee City Council (standalone capital projects);
- Projects delivered by third party partners e.g. Dundee and Angus College (standalone capital projects)
- A series of challenge funds, inviting organisations and companies to submit bids (Capital Investment through Challenge Funds)
- Revenue investment

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## APPENDIX 2

## Named Community Regeneration Partnership Projects - Dundee

Theme: Accelerating Dundee's business ambitions				
Project	Description	Delivery	Revenue	Capital
Life Sciences Innovation District/ Technopole (Centre for Targeted Protein Degradation)	To fit out elements of the University's Centre for Targeted Protein Degradation, to ensure that it remains at the cutting edge of innovation and can capitalise on the rapidly expanding targeted protein degradation market.	University of Dundee	-	£2M
Legal Tech Education and Incubator Facility	Creation of and education and innovation space to provide the next generation of legal professionals with up to the minute technical skills, through delivery of a combined legal/tech curriculum.	Academic/ Legal joint entity	-	£1.1M
Central Waterfront Phase 3 Office Development	Next phase of the waterfront - additional grade A office space to meet demand, attract investment, create employment and generate income. Business plan will set out other external funding opportunities e.g. Tay Cities Region Deal, Growth Accelerator.	Dundee City Council	-	£3M
Improving Business Support for High Potential Start Ups	Enabling potential high growth companies in the city to access national development programmes delivered by organisations such as Scale Up and The Hunter Foundation.	Dundee City Council	£120K	-
Theme: Enhancing the City Centre				
City Development Plans	To support master planning of city centre and key development sites in the city, to support future investment. This will ensure that the city has a pipeline of future projects, on the shelf, when funding opportunities arise.	Dundee City Council	-	£0.2M
Historic Buildings Renewal Fund (Challenge Fund)	To support the regeneration and reuse of vacant historic buildings in the city centre, providing grants to developers to reduce the viability gap e.g. housing, commercial developments.	Dundee City Council	-	£2M
Fabric First Grant Fund (Challenge Fund)	To support enhancements to the facades of city centre premises that are currently occupied and the interiors and/or facades of vacant premises. To attract new users to the city centre and increase footfall.	Dundee City Council	-	£1M
Eastern Quarter Improvements	To invest in the regeneration of key routes/public realm in the Eastern Quarter/City Centre, based on the findings of recent master planning work undertaken by LDA Consultants.	Dundee City Council	-	£1M
Dundee Museum of Transport	To support the redevelopment of the former tram depot in Maryfield, creating a new, permanent home for Dundee Museum of Transport.	Dundee Museum of Transport	-	£1.2M

Project	Description	Delivery Partner	Revenue	Capital
	<b>Theme: Bridging the Divide</b>			
Dundee & Angus College Future Skills Programme	To enable Dundee & Angus College to develop their campus at Gardyne Road creating a facility for future skills, including <ul style="list-style-type: none"> <li>• Practical workshops for energy transitions and construction decarbonisation</li> <li>• A digital training suite featuring design and simulation software for energy and building systems</li> <li>• Green technology equipment such as solar panels, wind turbine models, EV charging stations and thermal imaging tools.</li> </ul>	Dundee & Angus College	-	£4.5M
Dundee & Angus College Social/ Health Care Facility	To fit out space at Dundee & Angus College to provide a Health and Social Care Simulation Training Facility, including a hospital ward, a care at home flat and flexible teaching spaces, providing a realistic training environment. .	Dundee & Angus College	-	£0.5M
Community Facilities Grant Scheme	To run a challenge scheme to support investment in facilities in local communities that provide diversionary youth activities and to support the development of new infrastructure in the north of the city (such as Kirkton Community Centre).	Dundee City Council	£70K	£2.5M
Dundee Green Circular Active Travel	To support investment in the city's green circular path network, enhancing a key section of the route.	Dundee City Council	-	£0.5M
Improving the Council's understanding of private housing in Dundee	To undertake research looking at the quality of the tenemental housing stock in the city, and the impact of students on the housing market.	Dundee City Council	£60K	-
Drug Rehabilitation Infrastructure	Investment in drug recovery infrastructure/facilities in the city.	Dundee City Council	-	£0.5M
<b>TOTALS</b>			<b>£250K</b>	<b>£20M</b>

## APPENDIX 3

### DELIVERING THE COMMUNITY REGENERATION PROGRAMME IN DUNDEE

#### Role of the Lead Authority

Dundee City Council will be the accountable body for the CRP funds, responsible for implementing and delivering the projects, in partnership with both MHCLG and the named delivery partners. Funding will be awarded subject to approved business templates and grants will be given as a direct award.

Dundee City Council commits to on-going monitoring, with the aim of ensuring accountability and performance against milestones, spend, risks, outputs and outcomes as detailed in the Delivery Plan which form part of the MOU. Officers from MHCLG and Dundee City Council will meet quarterly, as a minimum, to ensure that projects are being delivered as agreed, and that they are having their intended impact. The meetings will be based on quarterly reports to be prepared by Dundee City Council.

A Grant Determination Letter will be issued once funding has been released.

#### Governance Approach

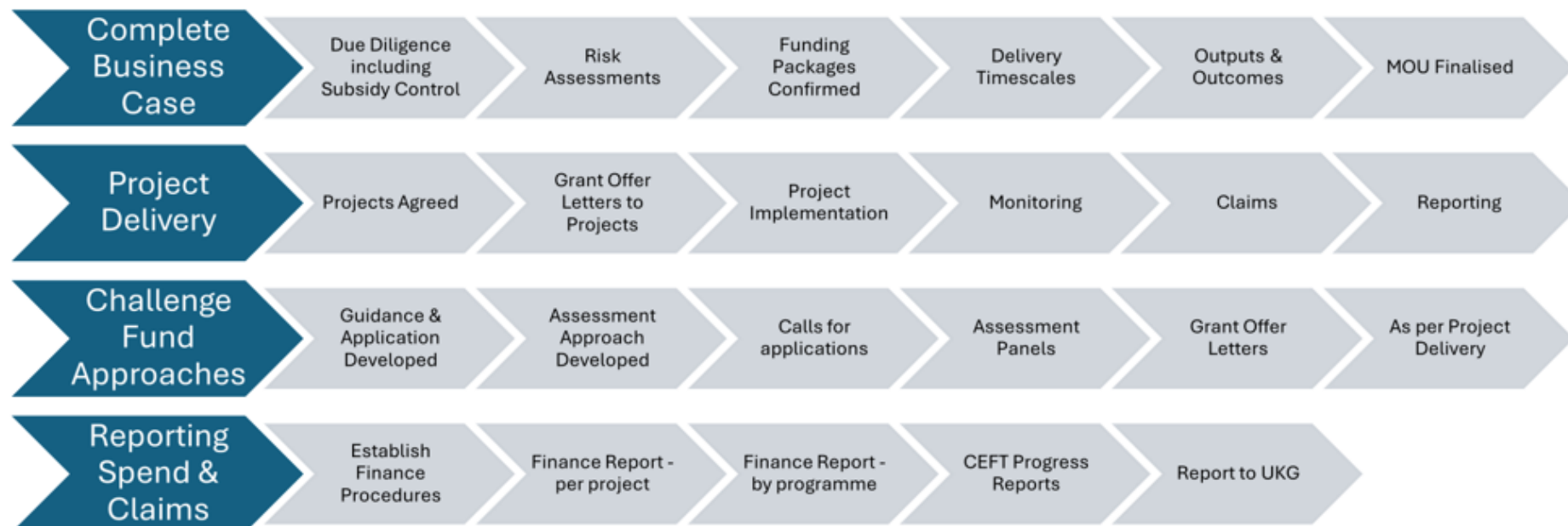
The Executive Directors of City Development and Corporate Services, along with their teams, will work closely with MHCLG to deliver the Community Regeneration Partnership in Dundee. This will involve engaging officers from key service areas including City Development (Planning, Economic Development, Property, Engineers), Corporate Services (Finance, Fraud, Legal & Democratic Services, Procurement) and Neighbourhood Services in both the development and delivery of the programme.

This cross-Council approach, coupled with the agreed delivery model, will enable the Council to meet its responsibilities, ensuring the Section 95 Officer can be confident that all projects, including those delivered by a third party, are feasible.

City Development have established a high level working group, meeting fortnightly, to drive the delivery of the programme and to ensure full spend. Each project has an identified Senior Responsible Officer and a Project Lead.

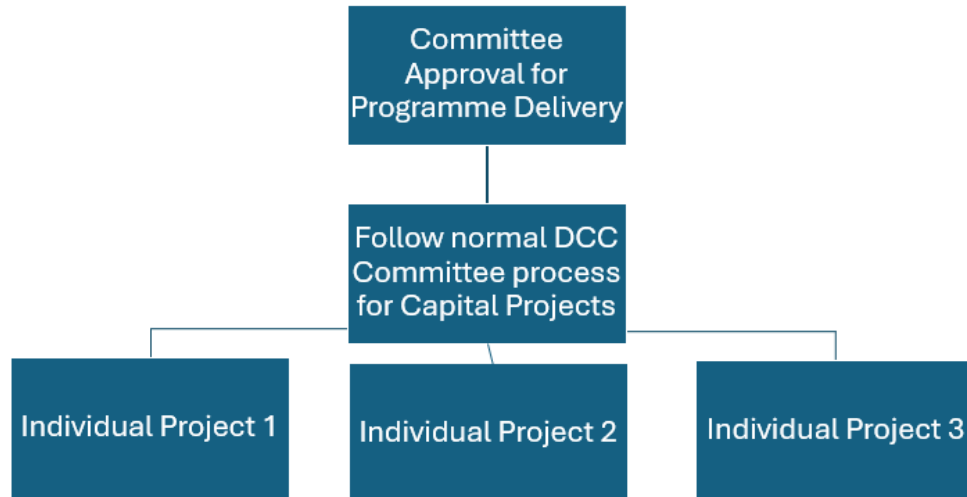
The Corporate External Funding Team Board – comprising the Head of Planning and Economic Development, the Senior Manager for Economic Development, the Team Leader for Economic Growth, the Accounting Manager for City Development, and the Principal Officer for Funding & Major Projects and any co-opted members necessary for the CRP delivery e.g. capital monitoring team - will oversee the programme and reporting to the UK Government.

Actions to support project delivery include:



### Committee Process

The Programme will involve the delivery of several capital projects by Dundee City Council and, as such, will follow the required procedures for capital projects to seek Committee approval for capital spend.



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**ITEM No ...11.....**

**REPORT TO:** FAIR WORK, ECONOMIC GROWTH AND INFRASTRUCTURE COMMITTEE – 21 APRIL 2025

**REPORT ON:** ECONOMIC VISION AND ACTION PLAN

**REPORT BY:** EXECUTIVE DIRECTOR OF CITY DEVELOPMENT

**REPORT NO:** 115-2025

## **1 PURPOSE OF REPORT**

- 1.1 This report provides an overview of engagement with Dundee's business community, and highlights the process to prepare a Vision & Action Plan for the city in conjunction with the private sector through the Dundee Business & Economic Forum

## **2 RECOMMENDATION**

- 2.1 It is recommended that the Committee:
- a approves the proposed approach to develop an economic vision and action plan in conjunction with the private sector; and
  - b notes that the final draft plan will be brought to a future Fair Work, Economic Growth and Infrastructure committee

## **3 FINANCIAL IMPLICATIONS**

- 3.1 There are no additional financial implications associated with approval of this plan. Where specific actions require development of projects with financial implications which fall outside delegated limits, these will be brought to the relevant committee for approval.

## **4 BACKGROUND**

- 4.1 The City Plan for Dundee 2022-2032 sets out a vision that Dundee will have "a strong, creative, smart and sustainable city economy with jobs and opportunities for all". The Tay Cities Region: Prospectus for Regional Growth 2025 – 2035, envisages Dundee being part of a region that "will become one of the most exciting, dynamic and desirable areas of Europe to live, work, invest and visit", a "cleaner and greener region" and one where "disadvantage, poverty and inequality are tackled through provision of and access to economic opportunity".
- 4.2 Responsibility for the City Plan's delivery of economic development (including Community Wealth Building) sits with the Dundee Partnership Inclusive Economic Growth Strategic Leadership Group, which is providing input to the emerging policy document.
- 4.3 A key action in the City Plan for Dundee 2022–2032 was to establish a Dundee Economic Advisory Group (Dundee Business & Economic Council) that would provide a forum for regular engagement between local business and political leaders. An initial meeting at V&A Dundee in 2023 was attended by around 120 business representatives, and a subsequent focused discussion meeting took place with the Dundee Business & Economic Forum and this has shaped the initial development of the themes and priorities.
- 4.4 The following Vision and Goals and Key Focus Areas will be explored in a plan which is provisionally titled "Dundee Growth Story":

**a Vision and Goals**

- Strong, creative, smart, and sustainable city economy
- Jobs and opportunities for all
- A dynamic and desirable region for living, working, investing, and visiting
- A cleaner and greener region
- Tackling disadvantage, poverty, and inequality through economic access

**b Key Focus Areas**

- Economic growth & innovation
- Sustainable development & green initiatives
- Social inclusion & reducing inequality
- Regional collaboration & investment

- 4.5 The relatively poor performance of the Dundee economy in recent years provides additional impetus for development of a plan to underpin the broad priorities set out in the City Plan and Regional Prospectus. "Dundee Growth Story" will set out a key set of economic performance indicators that demonstrate the need for action:
- a Dundee has the 5<sup>th</sup> lowest employment rate for working age people of Scotland's 32 local authority areas
  - b Dundee has the highest unemployment rate of Scotland's 32 local authority areas
  - c Dundee's share of private sector jobs lags the Scottish and GB averages and is considerably lower than comparative levels in Glasgow, Edinburgh and Aberdeen
  - d The weekly pay of full-time residents in Dundee is below the Scottish and GB averages and is considerably lower than comparative levels in Glasgow, Edinburgh and Aberdeen
- 4.6 The plan will identify opportunities that the city can build upon to deliver economic growth including transitioning to a knowledge economy, culture and tourism, Dundee Waterfront, city centre investment and clean growth.
- 4.7 Challenges include stimulating population growth, tackling unemployment, job creation, improving earning levels and supporting businesses with the transition to net zero. The plan must help shape a cohesive response to the situation at one of the city's most important employers, the University of Dundee. The closure of Dovetail also highlights the need for a Sustainable Economic Growth theme within the plan.
- 4.8 The plan will also align with Scottish Government's Fair Work First flagship policy and include actions that seek to deliver fair work for the city's people and contribute to addressing inequality. This will include a renewed commitment to encouraging employers in the city to pay the real living wage.
- 4.9 The plan will also outline a commitment to delivering positive destinations for young people in the city through delivery of the Step Change for Young Dundonians Action Plan. This will build upon progress to date which has included the establishment of core implementation groups in each secondary school to identify young people who are not known to be participating in education, employment, or training. The latest participation measure report for Scottish council areas evidenced that Dundee has exhibited the greatest level of improvement on this key metric.
- 4.10 Seven key themes with associated actions will be explored in the document to help address the challenges and build upon the opportunities. These are:

- a Promoting the city
  - b Growing the population and talent base
  - c Building the new Dundee
  - d Powering the entrepreneurial city
  - e Expanding the knowledge economy
  - f Community Wealth Building
  - g Sustainable economic growth and diversification
- 4.11 The actions set out under each theme will provide initial delivery priorities. Council officers will continue to engage with public sector partners and the private sector to inform further thematic priorities and opportunities for action that support the overall vision of the plan.
- 4.12 Dundee City Council and Dundee and Angus Chamber of Commerce are collaborating to deliver a Dundee Economic Summit at Apex Hotel on 18th June 2025. This aims to bring together an influential audience of business leaders, policymakers, and key stakeholders committed to driving economic growth and innovation across Dundee and the surrounding region. The Council Leader has been invited to speak at this meeting, and it is hoped to introduce and consider the draft plan, to allow its completion.
- 4.13 This conference will include an opportunity for group discussions on three of the key themes set out in the Dundee Growth Story. Building the new Dundee; powering the entrepreneurial city and promoting the city. This is part of an ongoing commitment to include both public and private sector partners in the conversation around delivering economic transformation for the city. A separate discussion with the Business & Economic Forum will also be progressed.
- 5 POLICY IMPLICATIONS**
- 5.1 This report has been subject to the Pre-IIA Screening Tool and does not make any recommendations for change to strategy, policy, procedures, services or funding and so has not been subject to an Integrated Impact Assessment. An appropriate Senior Manager has reviewed and agreed with this assessment.
- 6 CONSULTATIONS**
- 6.1 The Council Leadership Team, Dundee Partnership Management Group, Dundee Partnership Inclusive Economic Growth Strategic Leadership Group and Dundee Business & Economic Forum were consulted in the preparation of this report, and further engagement will take place prior to the finalisation of the document.
- 7 BACKGROUND PAPERS**
- 7.1 None.

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