



**Minute of the Dundee Partnership Management Group  
held on Thursday, 1 December 2022 at 1.30 pm  
online via Teams**

**Present:**

Alice Bovill, Community Regeneration Forums  
Alison Henderson, D&A Chamber of Commerce  
Bailie Kevin Keenan, Dundee City Council  
Councillor John Alexander, Dundee City Council  
Emma Fletcher, Public Health, NHS Tayside  
Greg Colgan, Chief Executive, DCC (Chair)  
Jackie McKenzie, University of Abertay Dundee  
Jeff Blackford, University of Dundee

Judy Dobbie, Leisure & Culture Dundee  
Mark Speed, TACTRAN  
Murray Webster, Community Regeneration Forums  
Paul Duthie, Scottish Enterprise  
Ross Fitzgerald, Police Scotland  
Sean Neill, Scottish Government  
Vicky Irons, Health & Social Care Partnership

**In attendance:**

Brian Logan, Scottish Government  
Elizabeth Oldcorn, Public Health Scotland  
Glyn Lloyd, Children & Families, DCC  
John Howie, Public Health Scotland  
Karen Gunn, Corporate Services, DCC

Kathryn Sharp, Health & Social Care Partnership  
Paul Davies, Chief Executive's Service, DCC  
Paul Fleming, Children & Families, DCC  
Robin Presswood, City Development, DCC  
Vered Hopkins, Health & Social Care Partnership

**Apologies:**

Andrea Calder, Chief Executive's Service, DCC  
Evonne Boyd, Skills Development Scotland  
Grant Archibald, NHS Tayside  
Lorna Birse-Stewart, NHS Tayside

Michael Wright, Scottish Enterprise  
Peter Allan, Chief Executive's Service, DCC  
Simon Hewitt, Dundee & Angus College

**Action**

1. WELCOME / INTRODUCTIONS

Greg welcomed everyone to the meeting. Apologies received are noted above.

2. MINUTE OF THE PREVIOUS MEETING

Agreed as accurate.

3. MATTERS ARISING

Paul Davies asked that members note the final version of the Local Child Poverty and Fairness Report circulated with the papers. This follows on from discussion of a late draft of this at our previous meeting.

All items from the previous meeting were noted as completed, underway, or on today's agenda (items 4i and 4iv).

4. PRIORITY 1 – REDUCING CHILD POVERTY AND INEQUALITIES IN INCOMES, EDUCATION AND HEALTH

4i Strategic Framework & Delivery Plan for Drug & Alcohol Services

Vicky introduced the topic and then handed over to Kathryn & Vered who talked to the attached presentation. Some of the key points included;

The final draft of the Framework is being looked at next week, aiming for a public launch in January. Recent ADP development sessions have shown a real sense of positivity in dealing with the challenges ahead.

Several developments were outlined within the presentation.

- A key area of work is in Medication Assisted Treatment Standards. This aims for treatment from day one of presentation and direct access clinics have been redeveloped to enable this. The HSCP are also working with Third Sector partners to add to this
- The Residential Rehabilitation Pathway, allows for up to 12 weeks support for individuals
- The closure of Constitution House is being looked at along with a new service model. This will help reduce stigma and other negative issues
- Work is also taking place in communities on tackling stigma
- A new independent chair for the ADP has been appointed, which has helped to energise the group's work
- Communications – lots of work is being done on this to make sure people are aware of what support and treatment is available

Discussion followed which included;

Is there anything in place for compulsory treatment orders?

- Legislation on this is associated with the mental health act, so would need to be considered under that
- Kevin commented that Drug Use and Mental Health have a two-way causal link, and that it would be useful for legislation to take this into account
- Vered informed the group that we do have a specific project working to bring about closer working pathways between Substance Use and Mental Health
- Emma added that it is very rare to go down the route of compulsory treatment orders for any issues. More usually it is tackling the wider determinants that is looked at
- John – thanked for those involved in the work to date, especially those working behind the scenes to make change. He is also conscious that the biggest challenge is having enough people involved in delivery of the services needed – recruitment is hard everywhere, but particularly in this area of work. Good communications are welcome, as a constant flow of information will leave fewer gaps for people to fill in from less reliable sources
- Vicky – The recruitment and retention of staff has been up and down. Last year, several applications were withdrawn as the Drug Commission report came out. It has been a difficult career choice – for achieving results as well as being under scrutiny. Consultation done has included front line staff and it feels like we are turning a corner – for first time in a while DDARS has a full complement of nursing staff. There is still an issue on the number of consultants available at present though. We have however learned that there isn't a singular reliance on the formal DDARS service in making sure we have access to assessment and care and are working closely with the NHS Tayside Practice Development Team

#### 4ii Children & Families Theme Annual Report

The circulated Annual Report was talked to by Glyn Lloyd and Paul Fleming. They highlighted the main areas it covers.

Early Years

- There is a strong focus on quality of workforce and environment to meet needs of young children
- The Solihull approach is being taken

- Looking to increase opportunities for family learning post-pandemic and a number of projects are being trialled
- 1140hrs childcare – we have been very successful in implementing this
- Outcomes – two nursery inspections all at very good or better
- A new test of change is planned for P1 children around speech

#### Attainment

- Committed to reducing the gap and fostering equity
- P1, P4, P7, and S3 data is given in the report. It shows a covid related dip, but Dundee in 2021 is ahead of the national average overall
- The percentage of school leavers in SIMD 1 has increased from 43% in 2019 to 55% in 2021 and is higher than the national comparator; the overall gap has reduced, but there is still work to do
- There has been an increase in the numbers in SIMD 1 gaining five or more awards at level 5
- It remains a high priority to continue improving attainment for looked after children
- National Literacy Trust partnership in place
- We have an Implementation plan for all of the relevant workforce to achieve level 1 or 2 in Trauma Informed Practice. A counselling service has been in place across schools for the past 12 months and has been positively evaluated
- Part of the whole systems approach to child healthy weight

#### Inequalities

- The Promise for Care Experienced children is being continued and is a catalyst for change. FORT is being used to help with this
- A new Kinship Care Team has been set up to help extended families
- Outcomes – attainment levels are up, placements are more stable, all of our care experienced children (17 of them) leaving school went into positive outcomes last year
- Still working to reduce the number of children in / needing care
- Looking to increase the capacity of local foster carers

#### Child Protection

- A joint inspection of support to children at risk of harm was very positive on a number of measures
- Improvements are needed in; emotional health & wellbeing, multi-agency quality assurance, engagement & participation with C&YP, and urgently needed is a review of approaches in relation to older young people

Discussion followed which included;

We know that some Dundee foster carers are taking children from Angus. Can they be approached to take Dundee children when next taking on foster children?

- It is a competitive market, with third and private sector agencies also seeking foster carers. We are in the top 10 in terms of payment levels across all Scottish Local Authorities and we do have constant advertising campaigns ongoing to recruit additional foster carers

Following discussion, the Dundee Partnership approved the report.

4iii Director of Public Health Annual Report

Emma gave a short presentation, the main points of which included;

- Reports are now going to NHS Public Health Board more frequently, and give a summary of statistics on key issues. The next report is due out in March / April
- Key Messages:
  - Life Expectancy for Dundee men & women. There is a significant gap between these and a reduction in life expectancy has been seen overall in the city
  - There is a 14-year life gap between most and least deprived areas (by SIMD quintile). The report shows the split across the five quintiles for Tayside
  - Page 17 shows contributors to premature mortality (death below the age of 75) and compares SIMD 1 with SIMD 5. There are stark differences between the two and this contextualises the impact of socio-economic deprivation
  - Suicide rates are looked at – these have increased in Dundee since 2015
  - Alcohol – mortality rates have dropped, but are still higher in Dundee than the Scottish average, and the drop appears to be plateauing
  - Drug related deaths are also very high, but have dipped from 2019 to 2020
  - New data is available looking at mortality compared with average winter temperatures – this data is worrying given the current cost of living crisis
  - Overweight / obese children make up 16-17% of children. Data collection paused during covid but has now restarted
  - The stalling of life expectancy is likely to worsen as we see the cost of living, political instability (national and international) and climate change all having further impacts

Discussion followed which included;

- Praise for the report, but disappointment about life expectancy not having improved
- On the news, it was suggested that deaths due to delays in getting into hospital are becoming a problem. How do we overcome this issue, with no beds being available? GP practices have also been closing and patients spread to other practices which is likely to compound the issue
  - Emma informed the group that there is some good news within this challenge, as NHS Tayside has the best performing unscheduled care on mainland Scotland
  - In order to keep this moving, a whole system approach is needed – Primary care and HSCP too. Leaders across the workforce need to enable their staff to create value and impact in what they do, and to step away from things that do not do this. Forums like this, and using evidence can help with this
  - The environment we are working in is very challenging
- From this report, a challenge comes back to us as a partnership: How do we assist in helping the situation? People need to keep their homes warm which impacts on e.g. respiratory issues. How do we address these challenges and create environments so people can live healthier lives?
  - It was felt that upstream intervention is required
  - Perhaps a future meeting can look at what we can do collectively as a partnership?

4iv Cost of Living Crisis Update

Stemming from a low level of response to this agenda item back in June, Summits have been held to push forward coordination and action on the Cost of Living crisis. The outcomes from the two ninety minute summits have been overwhelmingly positive. The update circulated shows the five key pillars and action being taken. The Food Network has a new post-covid focus and is working well. Open Doors has information out recently on the whole range of venues taking this challenge up and providing social places. Warm blankets – Dundee Bairns and Togs are key in this, alongside other partners, with DVVA taking a lead role in coordination of this pillar.

Following the first Summit, John & Greg liaised to identify gaps and worked with Northwood Trust to identify funding to match £150k from DCC, and an additional £100k has been agreed. This has gone to key pillars to allocate for maximum benefit.

Discussion followed, which included;

There is a lot of great work going on. How do we look at making support sustainable? Can we generate money to sustain this longer term? This will need Partnership wide involvement and contribution.

- John agreed with this need and hopefully the work of the pillars and identifying gaps will help us with this going forward
- Funding for the food network comes to an end in April. The Fairness Leadership Panel are looking at this, and what campaigning can be done for sustaining activities

**FLP**

4v Public Health Scotland Pilot

John Howie & Elizabeth Oldcorn informed the group that Dundee is part of a pilot scheme alongside Dumfries & Galloway and the Western Isles. They then shared some of the headlines from the pilot.

It aims to increase support to CPPs. This includes a Local Intelligence Support Team (LIST), PHS Partnership Team, Place Programme (including development of the Place Standard Tool), Health Impact Assessment Support Unit, and 'Beyond the LWP'

There is a focus on bringing additionality to the system as a whole and will be driven by local priorities. Then we will be able to share knowledge across the country.

The timescale for the pathfinder is up to end of March 2023. A learning framework is being developed to take work forward into 2023/24 and onwards, possibly via four regional teams.

It will develop evidence of health impacts on the cost of living crisis and best practice interventions to mitigate the harmful effects of the upcoming cold period.

For those seeking more information, [John](#) or [Elizabeth](#) are happy to be contacted.

4vi Child Poverty Pathfinder

Due to time pressure within this meeting, this is to be returned to at a later meeting. The planned presentation is attached for information in the meantime.

## 5 CITY CENTRE IMPROVEMENT PLAN

Robin talked to his presentation, looking at the Plan's scope to help restore confidence in the city centre post-pandemic. It looks at enhancing connectivity to get people in and out of the city centre by sustainable transport and has five key themes;

- Living – to double the resident population in and around the city centre
- Working – to safeguard 3,000 jobs in the city centre
- Visiting – to make the city centre a world class destination
- Connectivity – to support sustainable transport
- Public Realm – making the city centre a place people look forward to visiting

Strategic sites have been identified that need developed. A consultation is taking place at the moment, running to the 13<sup>th</sup> December.

Discussion asked for the link to the consultation to be shared:

[Our Future City Centre Strategic Investment Plan](#)

## 6 AOCB

Greg indicated a preference for this group to operate on a hybrid basis going forwards, which the group agreed.

- The March meeting will be used to allow a review of the membership and structure of this group to enable partners to come forward on the key themes agreed
- Part of this will be on the length of time for these meetings and how we structure agendas

## 7 DATES OF FUTURE MEETINGS

Dates for 2023 are being scheduled in March, June, September and December

Attachments:

- Child Poverty Pathfinder Presentation
- City Centre Improvement Plan Presentation