



**Minute of the Dundee Partnership Management Group
held on Thursday, 14 September 2023 at 10.00 am
Committee Room 1, 14 City Square and online via Teams**

Present:

Alice Bovill, Community Regeneration Forums
Andrea Calder, Chief Executive's Service, DCC
Baillie Kevin Keenan, Dundee City Council
Councillor John Alexander, Dundee City Council
Elaine Zwirlein, Neighbourhood Services, DCC
(chair)

Emma Fletcher, Public Health, NHS Tayside
Jackie McKenzie, University of Abertay
Jason Sharp, Scottish Fire and Rescue
Judy Dobbie, Leisure & Culture Dundee
Vicky Irons, Health & Social Care Partnership

Online via Teams

Alison Henderson, D&A Chamber of Commerce
Christina Cooper, DVVA

Evonne Boyd, Skills Development Scotland

In Attendance

Jonathan Padmore, TACTRAN
Neale Laker, University of Dundee

Paul Davies, Chief Executive's Service, DCC
Peter Allan, Chief Executive's Service, DCC

Apologies:

Greg Colgan, Chief Executive, DCC
Jim McGeorge, University of Dundee

Murray Webster, Community Regeneration Forums

Action

1. WELCOME / INTRODUCTIONS

Elaine welcomed everyone to the meeting. Apologies received are noted above.

2. MINUTE OF THE PREVIOUS MEETING

The minute of the March meeting was agreed as accurate.

3. MATTERS ARISING

- a. Linlathen Pathfinder. A 1.5 day workshop is being held in October to redesign employability approaches. The outcome of this will be presented to the DPMG in due course.

PA/??

Planned works for External Wall Insulation (EWI) in the area are being taken to Committee.

- b. Public Health Pathfinder. Work continues on making data available for use. Proposals for the next phase of work will be brought to the November DPMG.

PA/EF?

- c. Cost of Living. Discussions are ongoing, with last years successes and gaps being reported on. A further Cost of Living Summit is being arranged to look at whether the workstreams from last year are still the right ones, and what gaps have been identified. An invitation to this has been sent out to those involved previously and it is likely there will be

a series of meetings. Resources to support Cost of Living work are also being sought / identified.

Anyone who has not received an invitation but feels that they should have, please contact paul.davies@dundeecity.gov.uk.

4. DUNDEE PARTNERSHIP STRUCTURE REVIEW (Peter Allan)

Peter outlined the content of the review which is based around the new City Plan and new priorities which led to the need for change in the shape of the Dundee Partnership to ensure that these are collectively worked on. Three main areas of change were highlighted:

Leadership

- Rotate the chair annually to increase shared responsibility
- Representation at the most senior level
- Share leadership of the agenda and the work of the Dundee Partnership as a whole
- Be clear about the Strategic Leadership Groups (SLGs) which will be co-chaired by a range of partners

Structure

- Remove the Executive Boards as a formal requirement within the Partnership
- Bring in three SLGs for our priorities. These will be based on existing groups to help with simplifying the existing Partnership structure
- The Community Safety & Justice Partnership are to look at streamlining

Linking with Localities

- Locality Leadership Group already formed
- Look to implement mutually supportive local-citywide links

Implementation of the change will be led by the DP Coordinating Group. Peter Allan chairs this, and Andrea Calder will join as the connector with the DPMG. A plan of action will be brought to the November DPMG (with some activity already to have taken place) and the SLGs to meet by the end of 2023.

The above will give us a Partnership that is designed to deliver on the City Plan.

Discussion followed, the main points of which included:

- Emma Fletcher volunteered as a co-chair and aims to integrate the work of Public Health and the Partnership as much as possible
- John commented that at present the Partnership has fallen into a rhythm of talking rather than effecting change. The restructuring should help us with idea generation, challenge, and communication; bringing clarity to what we are doing and collective accountability for progress
- More critical analysis is needed, and this will be aided by a shared agenda, sharing discussions on action, and sharing the Chair
- There are common issues around effecting change and collective responsibility
- SDS has a role in the Local Employability Partnerships but also needs to link with other key themes
- Alison Henderson gave the support of the Chamber of Commerce for the paper and reinforced that the Partnership needs to be action focussed going forward

- We all need to 'lean in' on actions. Partners need to know what ongoing and upcoming and so conversations are needed to talk about projects in a way that will enable contributions to be made. Jackie and Peter to discuss
- Focus is needed as we all have finite resources
- The role of the Third Sector Interface needs to be identified
- Streamlining will be useful in cutting down the number of meetings needing to be attended

**JMcK/
PA**

The group agreed to the changes in the report. The DP Coordinating Group will develop and implement the changes required.

**PA/AC/
PAD**

5. UPDATE FROM TACTRAN – NEW REGIONAL TRANSPORT STRATEGY (Jonathan Padmore)

Jonathan talked to the attached presentation, including the following points:

- This Plan covers a fairly large geography and is at stage three of the engagement process – a consultation that is open until the 27th of October. It is a statutory document
- There are big challenges around climate action, reducing inequalities, improving health & wellbeing, and helping to deliver sustainable & inclusive economic growth
- The main themes identified at earlier stages of engagement are
 - Having climate change front and centre
 - There is public support for almost all of the proposed measures
 - There is a loss of confidence in public transport, but a strong public transport network is key to achieving most objectives
 - Rural populations see little alternative to car use
- The overall approach is to focus activity on the best use of limited time and resources. This will have packages for different locations and targets based on national aspirations
- To achieve a just transition, big changes are needed. Key risks need to be understood and addressed as well as possible
- It is estimated that 73% of the reduction in net CO₂ will come from technology. The remaining 27% needs to come from behaviour change
- To achieve targets, some restrictive measures on car use will be needed, but those with the least are likely to be those most affected and so good alternatives are needed (i.e. good public transport)
- The Strategy sets out criteria for conversations on this and Transport Scotland are generating items on this
- New models of public transport provision are needed

Discussion followed, which included:

- Many HSCP staff rely on vehicle transport for travel to customers, so changes to charges around car use will pose a challenge for the workforce – especially as these vehicles need to cope with adverse winter conditions
- Some countries are more radical in their approach e.g. Germany has a €20 ticket for one month's train travel. France has something similar at €40 for use of all public transport
- Tyree provides an example of a very good public transport / cycle network
- We need to win hearts and minds to bring about behaviour change

- There is a big challenge around our ageing population and the need for a robust Public Transport system. Emma to send comment to Jonathan on this topic
- New census data (out today) is to be taken into account as part of the Strategy
- A national approach can be helpful
- Demographics are important as they can highlight challenges on access to transportation
- TACTRAN's work needs to be in conjunction with partners at a local level. Other aspects need national level input via lobbying
- Coordinated priorities and programmes for improvement are needed due to limited resources
- Several questions were raised:
 - How do we get people back on buses?
 - How do we enforce bus timetables?
 - What conversations are ongoing about the above?
 - How do we overcome the cost of fuel for those who do need cars but are on the minimum wage?
 - How can we take poverty and vulnerability into account? Is there more detail on this in the strategy?
 - Anecdotally, the bus service in Dundee is the most expensive per mile in Scotland. Can this be verified?
 - Is there a role for lower speed limits due to better fuel efficiency?
- These led to the below responses:
 - Fuel consumption is best at 30-40mph
 - No single element of the Strategy works on its own. We will need to have the right disincentives for car use alongside the positive elements
 - There are lots of opinions on charging mechanisms
 - Technology is being developed that will lead to nuanced charges – who, when, and how much
 - Transport Scotland has allocated funds towards development on journey planning tools for NHS Tayside and D&A College
 - ¾ of our mileage is used on shorter trips and this needs to be taken into account within charging mechanisms e.g. base it off mileage driven over a certain distance
- There are national initiatives on child poverty that will need to be taken into account in the Strategy e.g. the increase in young people using public transport, the fact that 56% of the overall population have access to free public transport
 - Child poverty is present as a front and centre issue, but there is no single solution. There is a need to work with a range of agencies
- There are actions currently in the draft Strategy, but these will need to be added to

EF

All group members were asked to respond to the consultation

All

6. CITY PLAN ANNUAL REPORT (Andrea Calder)

Andrea provided a summary of the report, which included:

The City Plan was agreed last September, with this report covering up to the 31st of March 2023. It gathers updates on the three priorities and what Partnership activity has taken place. It also references other relevant reports

A high level overview is given on Performance Indicators (PIs), where projects are in terms of progress, and where more work needs to be done.

Three sections provide highlights within each strategic priority with full details on these given in the Appendix. It is hoped that the new Partnership structure with the SLGs will focus on supports to move more of the PIs forward.

We are seeking feedback on the report by the 25th of September, including:

- Does the report contain too much / too little?
- Is this an accurate reflection of activity?
- Is there anything from your own organisation that needs to be added or amended?

Information relating to some PIs has not been updated yet but will be included if data is published in time.

Discussion followed which included:

- Passing on thanks to the team that pulled the report together. There is good content on the three themes and a good structure to the report
- Request made that the ADP related content include alcohol aspects too in future
- Query raised about whether there is a mechanism to advance items to a national agenda where relevant. There is via:
 - The Local Child Poverty Action Report (LCPAR)
 - Direct communication to the Improvement Service
 - Work that we fit in with the national agendas or design to influence those agendas
 - Child Poverty Pathfinder
 - Activity carried out with Child Poverty Accelerator Funding (if received – decision due October)
- Peter and Emma to discuss increasing the NHS input to the LCPAR
- Noted that Climate Change PIs had no new data and query raised as to whether we should seek new / additional PIs for this area
 - Seeking new PIs will be one task for the new SLG, who will need to ascertain what can be measured and benchmarked
 - Transport PIs will hopefully be able to be added too
 - DCC have good data on their own supply chains and this information is shared with the Climate Leadership Group. There are also links to a national group looking at supply chains

PA/EF

All partners are asked to provide feedback on the report to Andrea.Calder@dundee.gov.uk by the 25th of September.

All

7. AOCB

The group agreed that an update on the Local Fairness Initiatives would be welcome. Peter to provide this at the November meeting.

PA

The annual Fairness Leadership Panel conference is taking place on the 9th of November at Discovery Point. Invitations will be sent out for this soon.

The Director of Public Health's annual report will be published soon. This will be brought to the November meeting.

EF

Early Census data has been released today, and analysis will be underway soon.

7. DATES OF FUTURE MEETINGS

- 30 November at 1.30

Venue to be confirmed

Attachments:

TACTRAN Regional Transport Strategy presentation